



North Los Angeles County Regional Center

Main 818-778-1900 • Fax 818-756-6140 | 9200 Oakdale Avenue #100, Chatsworth, CA 91311 | www.nlacrc.org

MEMORANDUM

Date: November 20, 2025

To: **Executive Finance Committee:**
Juan Hernandez, Sharmila Brunjes, Anna Hurst, Leticia Garcia, Curtis Wang

From: Lindsay Granger, Executive Administrative Assistant

Re: Information for the next Executive Committee meeting on
Thursday, November 20, 2025, at 6:05 pm

.....

Attached is information for the next Executive Committee meeting. Please review this information prior to the meeting.

The meeting will be held remotely via Zoom.

Join Zoom Meeting

<https://us06web.zoom.us/j/89652971193?pwd=RaN1DngHWPb1aouBcUSt2B60vYvYBm.1>

Meeting ID: 896 5297 1193

Passcode: 652412

If you have any questions, or **if you are unable to attend the meeting**, please send us an email to boardsupport@nlacrc.org.

Thank you!

c: Angela Pao-Johnson, Executive Director, Evelyn McOmie, Deputy Director, Vini Montague, Chief Financial Officer, Betsy Monahan, Human Resources Director, Donna Rentsch, Consumer Services Director, Silvia Renteria-Haro, Director of Client Services

Attachments

Executive Finance Committee Meeting 11.20.25

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EXECUTIVE FINANCE COMMITTEE

Thursday, November 20, 2025, at 6:05 pm - Zoom

Executive Committee Members: Sharmila Brunjes – President, Juan Hernandez – Vice President, Anna Hurst – Treasurer, Curtis Wang – Secretary, Lety Garcia – ARCA Rep., Jacquie Colton, Laura Monge, Jason Taketa, Jaklen Keshishyan – VAC Rep.

Staff: Angela Pao-Johnson, Executive Director, Vini Montague, Chief Financial Officer, and Lindsay Granger, Exec. Admin.

~AGENDA ~

- I. **Call to Order and Introductions** (1 min)
- II. **Committee Member Attendance/Quorum** (1 min)
- III. **Agenda** (1 min)
 - A. Approval of Agenda for the November 20, 2025, Meeting
- IV. **Public Input – Agenda Items** (3 min per person / 3 attendees max)
- V. **Consent Items** (2 min)

All Consent Items are to be approved in one motion unless a Committee Member or a member of the public requests separate action or discussion on a specific item.

 - A. Approval of Minutes of the September 25, 2025, Executive Finance Committee Meeting
- VI. **Action Items**
 - A. Status of FY2025 Vendor Audit Requirement – Vini Montague (2 min)
 - B. Amendment of Board Budget – Vini Montague (5 min)
 - C. Approval of POS CPP Startup Contract – Vini Montague (3 min)
 - 1. Brilliant Corners – PL2495-999
 - D. Discuss and Approve Executive Finance Committee Priorities – Sharmila Brunjes (5 min)
- VII. **Committee Business**
 - A. Status Report on Lease Agreements – Vini Montague (3 min)
 - B. Financial Reports – Vini Montague (5 min)
 - C. Admin vs. Direct Allocation Report – Vini Montague (5 min)
 - D. Outstanding Authorizations Report – Vini Montague (3 min)
 - E. Quarterly Fees for PRMT and UAL – Vini Montague (2 min)
 - 1. 1st Quarter PRMT Fees Report
 - 2. 1st Quarter CalPERS UAL Fees Report
 - F. Audits Update – Vini Montague (5 min)
 - 1. CalPERS
 - 2. Independent Audit
 - 3. DDS Audit



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G. 1st Quarter Human Resources Report – Angela Pao-Johnson (*3 min*)

H. Monthly Whistleblower Log for September 16, 2025 – October 15, 2025 – Angela Pao-Johnson (*3 min*)

VIII. Closed Session

A. Real Estate Negotiations (*20 min*)

B. Quarterly Legal Update (*5 min*)

IX. Center Operations Angela Pao-Johnson (*10 min*)

X. Announcements / Public Input/Information Items (*3 min per person*)

A. Next meeting January 29, 2025 at 5:00 p.m.

B. Committee Attendance

XI. Adjournment

Please refer to NLACRC's website for the Calendar of Events, which includes a link for the Family Focus Resource Center, for information regarding more support groups, training opportunities, dates, times, and links – www.nlacrc.org



North Los Angeles County Regional Center
Executive Finance Committee Meeting Minutes
September 25, 2025

Present: Board of Trustees President Juan Hernandez, First Vice President and Board Secretary Sharmila Brunjes, Board Treasurer Anna Hurst, ARCA Representative Leticia Garcia, Jacquie Colton, Jason Taketa, VAC Representative Jaklen Keshishyan – Committee Members

Executive Director Angela Pao-Johnson, Deputy Director Evelyn McOmie, Chief Financial Officer Vini Montague, Contract Administration & Privacy Manager Megan Mitchell, and Executive Administrative Assistant Lindsay Granger – Staff Members

Guests: Elizabeth Tom – DDS, Jacqueline Gaytan – DDS – Guests

Absent: Laura Monge – Board Member

1. CALL TO ORDER

There being a quorum present, and adequate and proper notice of the meeting having been given, the meeting was called to order at 5:04 p.m.

2. COMMITTEE MEMBER ATTENDANCE

Sharmila Brunjes welcomed the new members of the Executive Finance Committee and reminded members to identify themselves prior to making a motion and reviewed the NLACRC Board of Trustees Civility Code.

3. AGENDA

The agenda was amended to change the time for the action items B and C to seven minutes instead of five minutes.

On a motion made by Sharmila Brunjes, seconded by Anna Hurst, it was resolved to approve the agenda as amended. Motion carried.

4. PUBLIC INPUT – AGENDA ITEMS

There was no public input regarding the agenda.

5. CONSENT ITEMS

A. Approval of Minutes of the August 28, 2025, Executive Finance Committee Meeting

Absent objection the minutes from the August 28, 2025 Executive Finance Meeting were approved. Motion carried.

6. ACTION ITEMS

6.1 Approval to Authorize Officer to Secure Worker's Compensation for Calendar Year 2026

Sharmila Brunjes introduced the action item regarding authorization to secure workers' compensation insurance for calendar year 2026.

Chief Financial Officer Vini Montague explained that, unlike other insurance policies, the workers' compensation policy follows a calendar year rather than a fiscal year and is due for renewal for calendar year 2026. Vini requested that the Executive Finance Committee (EFC) forward the authorization to the full Board of Trustees for approval, allowing an officer to secure the necessary coverage.

On a motion made by Anna Hurst, seconded by Juan Hernandez, it was resolved to approve and authorize an officer to secure worker's compensation for calendar year 2026. Motion carried.

ACTION: Board Support will add this to the November board meeting agenda for approval.

6.2 Approval of Vendor to Conduct Executive Director Evaluation

Chair Sharmila Brunjes introduced the action item regarding the selection of a vendor to conduct Executive Director evaluations for years two and three of the evaluation process.

Megan Mitchell, Director of Privacy and Compliance presented an updated vendor comparison spreadsheet that incorporated feedback from Anna Hurst to ensure a more accurate, "apples-to-apples" comparison of the three proposals received. The vendors considered were Kinetic Flow, Avion Consulting, and 3D Group.

Megan Mitchell reported that Kinetic Flow proposed a three-year total of \$19,620, Avion Consulting proposed approximately \$57,000 over three years, and 3D Group offered variable pricing depending on contract length and additional services. Megan Mitchell explained that Kinetic Flow is a familiar partner, having previously worked with the regional center system, and offers an affordable and comprehensive approach that aligns with the organization's needs. Avion Consulting and 3D Group both specialize in executive 360 evaluations, but their higher rates reflect their experience working with larger, for-profit, and corporate clients.

During discussion, Anna Hurst summarized the workgroup's review process. She noted that while members appreciated 3D Group's presentation and found it professional and well-structured, the group ultimately favored Kinetic Flow due to its proven experience with regional centers, strong references, collaborative approach to developing evaluation tools, and significantly lower cost, which would allow for sustainability over multiple years. Jacquie Colton inquired about the wide price variation among the three vendors. Anna Hurst and Megan Mitchell clarified that 3D Group's pricing was tailored primarily to large, for-profit companies, while Avion Consulting—though experienced with non-profits—still presented a higher overall cost than Kinetic Flow.

On a motion made by Lety Garcia, seconded by Curtis Wang, it was resolved to approve and move forward to the full Board of Trustees Kinetic Flow as the vendor to conduct the Executive Director evaluations. Motion carried.

ACTION: Board Support will include this item at the next Board of Trustees meeting in November.

6.3 Approval of Board Leadership & Coaching Consultant

Chair Sharmila Brunjes introduced the action item regarding the selection of a Board Leadership and Coaching Consultant, noting that the recommendation to approve Kinetic Flow as the Executive Director evaluator would also move forward to the full Board of Trustees for final approval.

Megan Mitchell presented three vendor options for consideration: KH Consulting, Leading Resources, and Board Builders. KH Consulting proposed a one-year contract for 100 hours of professional consulting

time dedicated to leadership development, board coaching, and facilitation. Leading Resources, a California-based governance consulting firm, proposed an annual contract totaling approximately \$29,300, which included additional strategic planning and facilitation services. Board Builders offered a subscription-based membership model that provides access to online training libraries, governance resources, and live consultant-led coaching sessions. Although Board Builders did not submit a formal proposal, a link outlining its services and pricing was provided to the committee.

Megan Mitchell recommended KH Consulting as the preferred vendor, emphasizing the firm's familiarity with NLACRC operations, existing partnerships with various departments, and prior experience working with regional centers and service providers. Megan Mitchell added that KH Consulting's knowledge of NLACRC's structure and culture would allow for a more tailored and efficient coaching process.

Sharmila Brunjes noted that both KH Consulting and Leading Resources were also finalists in the agency's Strategic Plan Consultant selection process. Sharmila Brunjes explained that aligning the board's leadership and coaching consultant with the strategic planning consultant could enhance consistency, communication, and organizational alignment.

Executive Director Angela Pao-Johnson advised the committee to defer a final recommendation until the selection of the Strategic Plan Consultant is complete, stating that it would be more prudent to allow the full board to make a decision once that process concludes.

Anna Hurst stated that during the review process, KH Consulting appeared to have the most tailored proposal and best aligned with the committee's scope of work. Anna Hurst also emphasized that if the same consultant is selected for both strategic planning and board coaching, there would likely be efficiencies in reducing overlap between contracts, such as duplicative document review or strategic alignment meetings.

Lety Garcia agreed and requested access to the full proposals for transparency and comparison. Megan Mitchell confirmed that the proposals could be shared once the Strategic Plan Consultant contract is formally awarded. Megan Mitchell further clarified that both KH Consulting and Leading Resources had submitted proposals for both scopes of work.

Angela Pao-Johnson and Megan Mitchell discussed the value of creating synergy between strategic planning and board development, emphasizing that using one consultant for both projects could improve coordination, reinforce governance goals, and support a unified strategic direction for the board.

Anna Hurst made a motion to forward the item to the full Board of Trustees without a final recommendation at this time, allowing the board to make an informed decision after the Strategic Plan Consultant is selected. Lety Garcia seconded the motion.

During discussion, Lety Garcia suggested that once the Strategic Plan Consultant is chosen, the awarded proposal should be shared with the Executive Finance Committee to review alignment opportunities between the strategic planning and board coaching functions. Megan Mitchell confirmed this would be possible, and Angela Pao-Johnson agreed that sharing the proposals would promote transparency and support cohesive decision-making. This approach will allow the board to ensure alignment between strategic planning, leadership development, and board coaching initiatives.

On a motion made by Anna Hurst, seconded by Lety Garcia, it was resolved to forward the item to the full Board of Trustees without a final recommendation at this time, allowing the board to make an informed decision after the Strategic Plan Consultant is selected. Motion carried.

ACTION: Board Support will include this on the November Board of Trustees agenda for the full Board to review KH Consulting, Leading Resources, and Board Builders after the final selection of the Strategic Plan Consultant is chosen.

6.4 **Amendment of Board Budget**

Chair Sharmila Brunjes introduced the agenda item regarding a proposed amendment to the board budget. Vini Montague clarified that the amendment was not yet ready for presentation and would depend on the selection of the Board Leadership and Coaching Consultant.

Sharmila Brunjes confirmed that, absent any objections, the item would be deferred until additional information is available. No objections were raised.

Absent objections, this item will be deferred to the next meeting when additional information is available.

ACTION: This item will be added to the agenda for the meeting in November, pending the final selection of the Board Leadership and Coaching Consultant.

6.5 **Approval of POS CPP Startup Contracts**

Sharmila Brunjes introduced the agenda item regarding the approval of Purchase of Service (POS) and Community Placement Plan (CPP) startup contracts.

a. **Brilliant Corners – Avenue N4, PL2187, Contract Amendment**

Vini Montague clarified that the first contract, Brilliant Corners – Avenue N4, PL2187, Contract Amendment, was not yet ready for presentation. Sharmila Brunjes confirmed that, absent any objections, the item would be deferred until a future meeting. No objections were raised.

This item was deferred until additional information is received and the contract is ready.

b. **Brilliant Corners – Wyse, PL1864, Contract Amendment**

Vini Montague then presented the second contract, Brilliant Corners – Wyse, PL2184, Contract Amendment. Vini Montague explained that this item represents the fifth amendment to the existing CPP Housing Agreement with Brilliant Corners. The Department of Developmental Services (DDS) approved an additional \$18,500 in funding for fiscal year 2024 to cover brush clearance, tree removal, and tree trimming at the Wyse property. The amendment increases the maximum funding amount to \$1,090,603.

Vini Montague further explained that these adjustments are standard in the DDS process. Once a home is identified for renovation, Brilliant Corners, NLACRC, and DDS hold regular meetings to review project progress. When unanticipated needs arise during construction or maintenance, DDS reviews and approves funding increases on a case-by-case basis, rather than authorizing a general contingency or buffer amount.

During discussion, Anna Hurst asked why such a small funding increase required multiple approval steps. Vini Montague explained that DDS policy requires formal approval for all adjustments to contract funding, regardless of size, to ensure accountability and transparency.

On a motion made by Curtis Wang, seconded by Juan Hernandez, it was resolved to approve and move forward to the full Board the Brilliant Corners – Wyse, PL1864, Contract Amendment for approval. Motion carried.

ACTION: Board Support will add the approved item to the agenda for the next Board of Trustees meeting in November.

6.6 Approval of Report on Personnel Classifications effective March 10, 2025

Sharmila Brunjes introduced the agenda item for approval of the Report on Personnel Classifications, effective March 10, 2025.

Angela Pao-Johnson explained that under CalPERS requirements, NLACRC must maintain and publish a current report listing all personnel classifications and corresponding pay ranges for every position within the agency. The report is formally updated whenever changes occur, must be approved by the Board of Trustees, and subsequently posted on NLACRC's website for public access.

The report outlines all active job titles and pay data, including hourly ranges for non-exempt employees and monthly ranges for exempt positions. Positions shown in red with strikeouts indicate classifications that have been removed, while positions shown in green represent new or recently added roles. Angela requested that the Executive Finance Committee advance the report to the full Board of Trustees for approval at the November meeting, so it may be published in compliance with CalPERS requirements.

During discussion, Anna Hurst requested clarification on how the pay ranges for new or modified positions are determined—specifically whether they are governed by the union or established internally. Angela Pao-Johnson explained that positions covered under the union contract follow pre-negotiated salary scales, while non-union and confidential positions are based on compensation analyses conducted by the Human Resources Director. These analyses use market comparisons drawn from other regional centers and organizations with similar size and cost-of-living factors.

Vini Montague added that for newly created confidential classifications, the HR Director conducts a market rate analysis to determine a fair and competitive pay range, which is then reviewed and approved by executive management. For union positions, classifications are aligned with existing roles and pay structures already defined in the collective bargaining agreement.

Anna Hurst requested that when the report is presented to the full Board of Trustees, staff provide a high-level explanation of how salary ranges are determined and benchmarked across the regional center system to enhance transparency. Angela Pao-Johnson agreed to include this additional context in the board presentation.

On a motion made by Curtis Wang, seconded by Juan Hernandez, it was resolved to approve and move forward to the full Board the Report on Personnel Classifications effective March 1, 2025 for approval and website posting. Motion carried.

Following the vote, Sharmila Brunjes congratulated Angela Pao-Johnson on her one-year anniversary as Executive Director, commending the leadership and positive progress made during the past year. Angela Pao-Johnson expressed appreciation to the board and staff for their support and collaboration, emphasizing that NLACRC's achievements were the result of a strong team effort. Juan Hernandez also thanked Angela Pao-Johnson for her dedication, participation across committees, particularly the Consumer Advisory Committee, and commitment to community engagement, noting the meaningful impact of her leadership during her first year.

ACTION: Board Support will add this item to the November Board of Trustees agenda for approval.

ACTION: Staff will gather and provide additional explanation on how salary ranges are determined at the next board meeting.

7. CLOSED SESSION

Absent objection closed session was entered at 5:47 p.m. to discuss real estate negotiations.

No motions were made during closed session.

Absent objection, closed session was exited at 5:52 p.m.

8. COMMITTEE BUSINESS

8.1 Financial Reports

Vini Montague presented the financial report for fiscal year 2025–2026, covering the service month of August 2025. The report reflected the first amendment to NLACRC's contract with the Department of Developmental Services (DDS), bringing the total allocation to \$357 million.

At this point in the fiscal year, NLACRC is not projecting a surplus or deficit. Vini Montague explained that the first Purchase of Services (POS) expenditure projection for DDS will be completed by December 10, 2025. Once the projection is finalized, the center will have a clearer understanding of its financial position and whether any adjustments will be necessary for the remainder of the fiscal year.

Vini Montague provided an overview of the report structure, noting that the first page serves as a summary of total allocations and expenditures, while the subsequent pages provide detailed breakdowns of each funding category. The allocation is divided into two primary sections: Operations and Purchase of Services (POS).

Within the Operations section, Vini Montague highlighted funding specifically designated for reduced caseload ratios, including \$15.5 million allocated for achieving a 1:40 service coordinator-to-consumer ratio and \$10.8 million for all other caseload ratios. The total general operations allocation amounts to \$115,339,000. The report also includes line-item funding for other DDS-directed projects and initiatives, followed by the Purchase of Services allocation, which outlines funding available for consumer supports and vendor contracts.

The later pages of the financial report provide a consolidated overview of both operations and POS expenditures, as well as more granular detail of regular operational spending and cost categories. Vini Montague noted that this format is consistent with DDS reporting requirements and is intended to provide transparency into how funds are distributed across service and administrative areas.

After summarizing the report, Vini Montague invited questions from committee members. Anna Hurst and other members had no further questions at this time.

8.2 Admin vs. Direct Allocation Report

Vini Montague presented the Admin vs. Direct Allocations Report for the service month of August 2025, explaining that this report is prepared monthly to monitor compliance with the statutory limit on administrative spending.

Vini Montague clarified that, under state regulations, regional centers' administrative expenditures may not exceed 15% of total expenditures for the fiscal year. To ensure ongoing compliance, NLACRC tracks both monthly and year-to-date (YTD) figures comparing administrative expenditures (which include costs such as staff salaries, general administration, and overhead) to direct service expenditures (funds used for consumer services and vendor payments).

Because payments and reimbursements do not occur evenly throughout the year, the monthly percentage can occasionally rise above 15%. However, the year-to-date figure is the primary indicator used to assess compliance with DDS and state guidelines.

As of August 2025, NLACRC's year-to-date administrative expenditures stood at 13.5%, which remains comfortably below the 15% maximum threshold. Vini Montague noted that this demonstrates sound fiscal

management and proper allocation of resources between administrative operations and direct consumer services.

No committee members had additional questions.

8.3 Outstanding Authorizations Report

Vini Montague presented the Outstanding Authorizations Report, providing an update on efforts to address vendor authorization delays and improve processing efficiency. Vini Montague explained that approximately one year ago, NLACRC established a dedicated staffing initiative to focus specifically on resolving authorization issues that had been escalating in volume. The initiative created a coordinated process between Case Management, Accounting, and Community Services departments to identify and resolve delays more proactively.

The cross-departmental team now meets twice per month to review the outstanding authorizations queue, analyze trends, and expedite resolution for any pending items. During these meetings, the team tracks the number of open issues, new issues added, and those that have been resolved since the previous review.

As of August 31, 2025, NLACRC had 35 vendors with a total of 45 outstanding authorizations. These represent service authorizations that are either awaiting completion, documentation, or coordination between departments to finalize. Vini Montague noted that this continued monitoring process has improved timeliness and reduced the number of escalations compared to previous reporting periods.

Sharmila Brunjes asked for clarification on how this number compares to NLACRC's total vendor base to understand the overall scale of the issue. Deputy Director Evelyn McOmie responded that NLACRC currently contracts with approximately 700 active vendors, representing more than 1,600 vendorizations and nearly 1,700 active service lines. This means the 35 vendors currently in the queue account for a small portion of the overall vendor pool, demonstrating progress in reducing the backlog of outstanding authorizations.

Sharmila Brunjes thanked Vini Montague and Evelyn McOmie for the update and commended the team for its continued focus on timely authorizations and cross-departmental coordination.

8.4 Audits Update **a. CalPERS**

Vini Montague provided a audit update regarding the CalPERS audit, which was conducted approximately one year ago. The audit included several findings that NLACRC has since addressed.

One of the primary findings related to the Report on Personnel Classifications, which required revisions to meet CalPERS reporting standards. Vini Montague explained that previous reports were missing specific details such as exact effective dates (e.g., February 5, 2023, rather than February 2023) and needed clearer labeling to distinguish between monthly and hourly pay ranges. The updated report presented to the committee earlier in the meeting was revised to ensure full compliance with these audit requirements.

Additional findings were related to how ABX salary adjustments were documented and reported. NLACRC has provided all necessary supporting documentation and responses to CalPERS to address those findings.

Vini Montague reported that all corrective actions have been completed, and NLACRC is now awaiting final confirmation and closeout from CalPERS.

b. Independent Audit

Vini Montague provided an update on the annual independent audit for Fiscal Year 2024–2025. The audit entrance meeting took place in August 2025, with the formal audit beginning on September 22, 2025. The audit is being conducted in two phases—the first phase involved preliminary documentation and submission of required materials, which NLACRC has completed. The audit team is now in the second phase, actively reviewing documentation and issuing additional requests for information.

Anna Hurst asked whether the audit is on track for timely completion, noting that in recent years there had been delays in submitting materials to the auditors. Vini Montague confirmed that, aside from one prior year in which information submission was delayed, all audits have been completed on schedule, and the current audit remains on track for timely completion.

Anna Hurst also asked whether staffing shortages, particularly in the Accounting Department, continue to impact the audit process. Vini Montague confirmed that staffing challenges persist in several administrative areas. The additional funding received by regional centers to improve staffing ratios was limited to service coordinators and did not extend to administrative or accounting staff. NLACRC continues to operate with lean staffing in accounting, as several long-tenured employees have retired—one after 42 years and another after over 30 years of service. The Accounting Supervisor was also on leave for six months, during which time the Controller assumed supervisory responsibilities. Despite these challenges, staff have worked extended hours to ensure audit documentation is provided promptly and accurately.

Anna Hurst asked whether it would be helpful for NLACRC representatives attending ARCA to explore how other regional centers are addressing non-case management staffing shortages. Vini Montague agreed that this is a statewide issue driven by the core staffing formula, which determines how much funding regional centers receive for operational staff. The formula has not been updated since the 1990s and still uses outdated salary benchmarks. Vini Montague noted that ARCA has submitted a proposed revision of the core staffing formula to DDS, and discussions are ongoing to modernize the funding structure for all regional centers.

c. DDS Audit

Vini Montague provided an update on the Department of Developmental Services (DDS) audits. Vini Montague reported that DDS had issued a final audit report covering Fiscal Years 2021–2022 and 2022–2023, which included an overpayment finding of approximately \$1.5 million.

The finding was related to transportation service code 880 and how provider rates were calculated during the statewide rate implementation. Service providers using that code submitted rate calculation spreadsheets to DDS based on DDS-developed templates, which led to discrepancies later identified in the audit. After reviewing the findings, DDS requested NLACRC to submit a formal audit appeal, which Vini Montague has completed and submitted. The appeal is currently under DDS review, and a response is pending.

Additionally, under the special contract language (SCL) with DDS, North LA Regional Center is subject to an annual audit. DDS conducted its Fiscal Year 2023–2024 audit earlier this year, but final results are pending, as DDS is waiting to finalize the prior audit's appeal outcome before completing the newer audit report.

Sharmila Brunjes thanked Vini Montague for the update and commended the accounting and finance teams for their diligence and commitment. Sharmila Brunjes emphasized that managing an operating budget of approximately \$1.4 billion is a significant responsibility, especially given staffing shortages, and expressed gratitude for the team's continued dedication and professionalism.

Vini Montague thanked Sharmila Brunjes for her acknowledgment and stated that the appreciation would be shared with the accounting team. Sharmila Brunjes added that her gratitude comes not only from her role as Board President but also as the parent of a consumer, recognizing the direct impact of the team's work on families served by NLACRC.

8.5 Annual Reporting of FY24-25 Whistleblower Complaints

Angela Pao-Johnson presented the Whistleblower Report for Fiscal Year 2024–2025 and provided both an annual and monthly summary.

For the fiscal year, a total of 47 whistleblower complaints were filed. Of those, 10 remain open and under active investigation. Angela Pao-Johnson noted that this summary serves as a year-end recap, as a formal overview had not been presented at the previous Executive Finance Committee (EFC) meeting.

8.6 Monthly Whistleblower Log for August 16, 2025 – September 15, 2025

For the monthly reporting period covering August 16 through September 15, 2025, a total of 7 new complaints were received. Of these, 4 remain open, and 1 case is pending further direction from the Department of Developmental Services (DDS) on how to proceed.

NLACRC continues to track and monitor these reports to ensure timely investigation and resolution.

No questions were raised by committee members.

9. CENTER OPERATIONS

Angela Pao-Johnson presented the Center Operations Report, highlighting major organizational updates, DDS initiatives, and community engagement activities.

Angela Pao-Johnson reported a major staffing improvement across all three NLACRC office locations. The number of vacant caseloads—defined as consumer caseloads without an assigned service coordinator—decreased from 81 at its peak to 18, reflecting significant progress in recruitment and retention. During periods of high vacancies, existing service coordinators supported unassigned families to ensure continuity of services and timely completion of IPPs.

DDS directed all regional centers to reach out to Early Start and newly eligible families as part of an upcoming standardized intake redesign. NLACRC successfully contacted more than 4,500 families across all threshold languages and became the first regional center in the state to fully complete this DDS request.

Angela Pao-Johnson also provided updates on statewide policy discussions. DDS is exploring a shift to standardize day program billing to a daily rate rather than hourly billing, with ongoing discussions about how this change could affect Tailored Day Services and Employment programs. Remote services authorization has been extended through December 2026, and DDS will provide a legislative report by May 2026 summarizing findings and community feedback.

In addition, DDS and state legislators are reviewing potential expansions of overtime protections to include regional center-funded programs such as Supported Living Services and Respite, which are not currently covered under Senate Bill 156. DDS will also begin requiring vendors to disclose any use of generative AI. Regional centers will be responsible for approving or denying vendor requests under forthcoming DDS guidance, which will prohibit large-scale marketing or AI model training activities.

NLACRC has filled 896 positions, reflecting strong progress in recruitment. The current consumer count is 40,442, up from 40,404 earlier in the month, showing continued growth in individuals served.

The Outreach Team participated in the MEND (Meet Each Need with Dignity) Diaper and Food Distribution Event in Pacoima, a central San Fernando Valley community hub. The event allowed NLACRC staff to connect with families in need, share information about available services, and strengthen partnerships within the community.

Angela Pao-Johnson reviewed upcoming meetings for the State Council on Developmental Disabilities (SCDD), Disability Rights California, and the Self-Determination Local Advisory Committee (SDLAC).

Lindsay Granger confirmed that the next SDLAC meeting will take place on October 16, 2025, and will distribute updated dates for the State Council and Disability Rights board meetings to the full board.

10. **BOARD MEETING AGENDA ITEMS/ACTION ITEMS**

- Board Support will add the Report on Personnel Classifications Effective March 10, 2025 to the Board of Trustees November meeting agenda for approval.
- Staff will provide additional explanation on how salary ranges are determined at the next board meeting.
- Board Support will add Brilliant Corners – Wyse, PL1864, Contract Amendment to the November board meeting agenda for approval.
- Brilliant Corners – N4, PL2187, Contract Amendment will be deferred until the contract is ready.
- Amendment of Board Budget will be deferred until the next meeting pending additional information and the selection of the Board Leadership and Coaching Consultant.
- Board Support will add Approval of Board Leadership & Coaching Consultant to the next board meeting agenda for review and approval of KH Consulting, Leading Resources, and Board Builders.
- Board Support will add Approval of Kinetic Flow as Vendor to Conduct Executive Director Evaluation to the November board meeting agenda.
- Board Support will add Approval to Authorize an Officer to Secure Worker's Compensation for Calendar Year 2026 to the November board meeting agenda.
- Board Support will send a follow-up email with official meeting links and participation details for interested board members for the Disability Rights California Board Meeting and the State Council on Developmental Disabilities (SCDD) Council Meeting.

11. **ANNOUNCEMENTS / PUBLIC INPUT / INFORMATION ITEMS**

Sharmila Brunjes opened the floor for announcements, public input, and any final information items, noting that up to three speakers would be allotted three minutes each. She encouraged all participants, including community partners and board members, to share relevant updates or upcoming opportunities.

Sharmila Brunjes announced that *The Help Group* will host its annual summit on November 14, 2025, at the Skirball Cultural Center in Los Angeles. The event, titled "The Help Group Summit: A Celebration of Neurodiversity," will feature expert speakers, panel discussions, and interactive workshops centered on child and adolescent development, autism, and inclusive education. She shared the website — thehelpgroupsummit.org — for additional details and registration. Angela Pao-Johnson added that she attended the event last year, highlighting its high-quality programming and dynamic presenters, and encouraged board and community members to attend if possible, noting it as both an educational and inspiring experience.

Evelyn McOmie provided updates on NLACRC's upcoming community outreach events. She shared that the Antelope Valley (AV) Empower Expo will take place Saturday at the Lancaster and Palmdale Marriott

Embassy Suites. The event has received a strong response, with over 220 registered participants and all vendor and community organization tables reserved. Evelyn noted that the event will feature information booths, community partners, and a dance for individuals served, which already has 120 registrations, exceeding the venue's capacity of 64. Due to high demand, wristbands and a waitlist will be used for entry. She emphasized the excitement among staff and vendors and thanked all involved for their collaboration.

Evelyn also announced the upcoming San Fernando Valley Empower Expo on Sunday, October 12, 2025, at California State University, Northridge (CSUN), held in partnership with the Family Focus Resource Center (FFRC). The San Fernando Valley event is expected to draw twice the attendance of the AV Expo and will include a red carpet entrance, music, mocktail bar, and community resource booths. The event theme centers on Home and Community-Based Services (HCBS), promoting independence, choice, and inclusion for individuals served.

Board Member Lety Garcia asked whether her son could attend the CSUN event independently. Evelyn McOmie confirmed that individuals who are independent are welcome to attend on their own. Those needing assistance should be accompanied by a member of their support circle. Evelyn reaffirmed that the Expo's purpose is to promote autonomy and self-determination, aligning with the HCBS philosophy.

The Disability Rights California Board Meeting will take place on November 21, 2025.

The State Council on Developmental Disabilities (SCDD) Council Meeting is scheduled for November 18, 2025.

Board Support will send a follow-up email with official meeting links and participation details for interested board members.

Anna Hurst expressed appreciation to Jason Taketa, Jacquie Colton, and members of the NLACRC Executive and Leadership Team for their continued presence and collaboration during the meeting. She noted the value of having leadership actively participate in board discussions. Sharmila Brunjes echoed these remarks, extending gratitude to the entire leadership team, staff, and board members for their engagement and teamwork throughout the meeting.

12. NEXT MEETING

The next meeting of the Executive Finance Committee will be November 20, 2025 at 6:05 p.m.

13. ADJOURNMENT

It was agreed that there was no further business to transact; the meeting adjourned at 6:24 p.m.

DISCLAIMER

The above minutes should be used as a summary of the motions passed and issues discussed at the meeting. This document shall not be considered a verbatim copy of every word spoken at the meeting.



Submitted by:
Lindsay Granger
Executive Administrative Assistant



North Los Angeles County Regional Center

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August 5, 2025

Ed Yan, Audit Branch Manager
Department of Developmental Services
1215 O Street, 230 MS 9-20
Sacramento, CA 95814

RE: Summary of Audits Performed for Fiscal Year 2024-25 and Schedule of Recoveries

Dear Ed Yan,

North Los Angeles County Regional Center (NLACRC) was required to complete 13 audits during Fiscal Year 2024-2025 in accordance with the Number of Vendor Audits Required for Contract Compliance report provided to NLACRC by Department of Developmental Services. These audits were broken down into the following requirements:

- 11 billing audits
- 10 cost verification and/or staffing audits
- 5 other types of audits
- 2 audit of programs that serve children under 3

We are pleased to report that NLACRC was able to meet its contractual obligation and completed 28 physical audits for Fiscal Year 2024-2025 in the specified ratio mentioned above. Additionally, NLACRC collected \$159,781.93 as a result of audit findings from all of our audits.

Please find enclosed the Audit Summary Report that summarizes the vendor audits conducted by NLACRC and the Schedule of Recoveries Report that summarizes the total amount of funds recovered from vendor audits during FY 2024-2025. Lastly, you will find the Audit Findings Report that summarizes the audit findings related to FY 2024-2025.

If you have any questions regarding this information, please e-mail me at JAgonoy@nlacrc.org.

Respectfully yours,

Justice Agonoy
Justice Agonoy
Controller

cc: Angela Pao-Johnson, Executive Director
Evelyn McOmie, Deputy Director
Vini Montague, Chief Financial Officer
Arshalous Garlanian, Community Service Director

Enclosure: NLACRC Audit Summary Reports

NORTH LOS ANGELES COUNTY REGIONAL CENTER
 AUDIT SUMMARY
FISCAL YEAR 2024-2025

Audit Summary Fiscal Year 2024-2025			
Audit Classification	Number of Audits Conducted	Number of Vendors	Number of Consumers
Billing/ Attendance Audit	11	11	598
Cost Verification/ Staffing Ratio Audit	10	10	40
CPP Funding Audit	-	-	-
Early Start Audit	2	2	57
P & I Audit	5	5	17
Money Management	-	-	-
Totals	28	28	712

Board of Trustees Budget vs Expenditures
Fiscal Year 2025-2026
Expenditures as of October 18, 2025

Description		Approved Budget 7/31/25	Proposed Budget Revision 11/20/25	Proposed Revised Budget 11/20/25	YTD Expenses	Budget Remaining	% of Budget Utilized
BOARD RECRUITMENT							
	Board & Vendor Advisor Committee Member Recruitment (advertising, Chamber memberships, social media, etc)	\$ 5,845.00		\$ 5,845.00	\$3,775.00	\$ 2,070.00	64.59%
BOARD SUPPORTS & MEETING SUPPLIES							
	Board Member Support to Participate in Meeting & Events (overnight mailing, supplies, etc.)	\$ 2,000.00		\$ 2,000.00	\$58.27	\$ 1,941.73	2.91%
	Board Meeting Supplies (nameplates, office supplies, etc.)	\$ 1,000.00		\$ 1,000.00	\$515.01	\$ 484.99	51.50%
	Roberts Rules Book for New Members	\$ 300.00		\$ 300.00	\$57.57	\$ 242.43	19.19%
	Transportation/Mileage Reimbursement for Board Members to Attend In-Person Meetings	\$ 2,000.00		\$ 2,000.00	\$975.20	\$ 1,024.80	48.76%
	Child Care/Attendant Care Support for Board Members to Attend Meetings	\$ 12,000.00		\$ 12,000.00	\$273.02	\$ 11,726.98	2.28%
	Food & Beverage for In-Person Board & Committee Meetings (4 board + 10 VAC = 14 x \$700)	\$ 9,800.00		\$ 9,800.00	\$1,576.87	\$ 8,223.13	16.09%
EVENTS & ACTIVITIES							
	Board Retreat (NLA office, 2 meeting days - meals)	\$ 5,000.00		\$ 5,000.00	\$740.10	\$ 4,259.90	14.80%
	Board Dinner	\$ 15,000.00		\$ 15,000.00	\$0.00	\$ 15,000.00	0.00%
	Consumer Advisory Committee Holiday Party (Dec 2025)	\$ 750.00		\$ 750.00	\$0.00	\$ 750.00	0.00%
	Consumer Advisory Committee Potluck Party (July 2025)	\$ 58.30		\$ 58.30	\$58.30	\$ -	100.00%
	ARCA Academy Sponsorship	\$ 5,000.00		\$ 5,000.00	\$5,000.00	\$ -	100.00%
	ARCA Academy Attendance (Nov 2025, Sacramento - airfare, hotel, meals, transportation, etc.)	\$ 12,000.00		\$ 12,000.00	\$3,702.64	\$ 8,297.36	30.86%
	ARCA Meetings, Conferences, & Activities (ARCA Delegate, 10 meetings - airfare, hotel, meals, transportation, etc.)	\$ 9,500.00		\$ 9,500.00	\$1,160.24	\$ 8,339.76	12.21%
	Legislative Events: Grassroots	\$ 5,000.00		\$ 5,000.00	\$0.00	\$ 5,000.00	0.00%
	Legislative Consultant (Legucator)	\$ -		\$ -	\$0.00	\$ -	
SOFTWARE, TRAININGS & CONSULTANTS							
	Software: Roberts Rules Made Simple	\$ 800.00	\$ 143.50	\$ 943.50	\$943.50	\$ -	100.00%
	Software: Board Support Software (OnBoard or Boardable)	\$ 8,000.00		\$ 8,000.00	\$0.00	\$ 8,000.00	0.00%
	Training: Parliamentary Training (Robert Duitman)	\$ 500.00		\$ 500.00	\$0.00	\$ 500.00	0.00%
	Training: Leadership, Board Advocacy, Board Effectiveness, Ambassadorship	\$ 1,000.00		\$ 1,000.00	\$0.00	\$ 1,000.00	0.00%
	Training: Parliamentary/Governanace Coach (Leading Resources-Approved 11/12/25)	\$ 25,000.00	\$ 4,300.00	\$ 29,300.00	\$0.00	\$ 29,300.00	0.00%
	Consultant: Executive Director Evaluation Model (3-Year Contract: 1. \$9840, 2. \$4890, 3. \$4890)	\$ 19,620.00		\$ 19,620.00	\$0.00	\$ 19,620.00	0.00%
LEGAL & CONSULTANTS							
	Legal: Executive Director Evaluation Process (Enright & Ocheltree)	\$ 11,000.00		\$ 11,000.00	\$0.00	\$ 11,000.00	0.00%
	Legal: Attend Board & Committee Meetings, Board Policies (Enright & Ocheltree)	\$ 150,000.00	\$ (79,443.50)	\$ 70,556.50	\$0.00	\$ 70,556.50	0.00%
COMMUNITY SPONSORSHIPS				\$ -			
	Sponsorships	\$ -		\$ -	\$0.00	\$ -	
Total Board Expenses		\$ 301,173.30	\$ (75,000.00)	\$ 226,173.30	\$ 18,835.72	\$ 207,337.58	8.33%



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Contract Summary and Board Resolution

No.	Description	Contract Summary
1.	Contract Overview: (New or Amendment) (POS or OPS)	CPP/CRDP Housing Agreement, Purchase of Services (POS)
2.	The Name of Vendor or Service Provider	Brilliant Corners (SRF 22 nd Street West) Vendor Number: PL2495 Service code: 999 Project # NLACRC-2526-7
3.	The Purpose of the Contracts	Community Placement Plan (“CPP”) / Community Resource Development Plan (“CRDP”) Housing Agreement for Housing Development Organization (“HDO”) to develop an Accessory Dwelling Unit (2-bed) to be licensed as Specialized Residential Facility on existing property from FY2025 project to serve two individuals with developmental disabilities and forensic/criminal involvement who require a structured, licensed setting while working towards transition to a less restrictive residential setting.
4.	The Contract Term	Thirty (30) year contract effective January 1, 2026 through the earlier of (1) the date HDO is no longer owner of the Property or (2) December 31, 2055. The termination or expiration of the Agreement shall not affect the continued enforceability of the documents intended to survive its termination.
5.	The Total Amount of the Contract	Maximum Funding Amount: \$500,000.00 Acquisition: n/a Renovation: \$500,000.00
6.	The Total Proposed Number of Consumers Served	SRF will have a capacity of 2 consumers.
7.	The Rate of Payment or Payment Amount	Payment will be reimbursed to HDO based on performance milestones or on other such terms as required under DDS’s written guidelines.
8.	Method or Process Utilized to Award the Contract.	On October 21, 2025 Brilliant Corners was awarded funding per DDS approval for ADU on existing property of approved FY2025 plan.



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9.	Method or Process Utilized to Establish the Rate or the Payment Amount	Funding was established in NLACRC's FY2025-2026 CPP/CRDP approved by DDS on October 21, 2025. The acquisition of the property will be pursuant to DDS CPP/CRDP Housing Guidelines for Fiscal Year 2025-2026 and DDS CPP/CRDP Guidelines for Fiscal Year 2025-2026.
10.	Exceptional Conditions or Terms: Yes/No If Yes, provide explanation	The restrictive covenant on the property 40434 22nd Street West, Palmdale, California 93551 acquired by Brilliant Corners for this project effective May 20, 2025 does not have a term limit on it. Brilliant Corners is the current owner of the following additional seven (7) permanent housing projects to serve a maximum of thirty (30) consumers: 1. ARFPSHN: Babcock Avenue, Valley Village (Commencement date January 1, 2013) 2. SRF: Kelvin Avenue, Woodland Hills (Commencement date June 1, 2014) 3. SRF: Kelvin Avenue, Winnetka (Commencement date April 4, 2013) 4. SRF: Mayall Street, Northridge (Commencement date January 1, 2013) 5. EBSH: Wyse Road, Santa Clarita (Commencement date June 1, 2020) 6. EBSH: W Avenue D10, Lancaster (Commencement date Dec. 21, 2023) 7. ARFPSHN: San Jose Street, (Commencement date September 13, 2024)
11.	Exceptional Conditions or Terms: Yes/No If Yes, provide explanation (continued)	There is a restrictive covenant on each of the above properties that established that the above properties shall be maintained and be utilized solely for the benefit of the individuals with developmental disabilities for a term of 55 years (properties 1 – 4 above) and without term limit (properties 5 - 7). The Funding Agreement (for above properties 1 - 4) and the CPP/CRDP Housing Agreements (for above properties 5 - 7) provide provisions, not included in the Restrictive Covenants, that Brilliant Corners must demonstrate, such as insurance requirements,



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11.	Additional reference:	maintaining records, reporting requirements, improvement requirements, management, repair, and maintenance requirements, and legal remedies if Brilliant Corners fails to comply with the Funding Agreement/CPP/CRDP Housing Agreements or Restrictive Covenants. ARFPSHN: Adult Residential Facilities for Persons with Special Health Care Needs (5-bed facility), as per WIC, Section 4684.50-4684.75. Statute requires that ARFPSHN's have operable automatic fire sprinkler system that is approved by the State Fire Marshal and that meets the national Fire Protection Association (NFPA) and an alternative power source to operate all functions of the facility for a minimum of six (6) hours in the event the primary power source is interrupted. Provide services to individuals with developmental disabilities who require 24-hour care and supervision and who have complex medical and health care service needs. Requires that the provider have licensed professional personnel on staff, such as a RN and LVN that can provide a variety of nursing interventions, including but not limited to tracheostomy care and suctioning, special medication regimes including injection and intravenous medications, management of insulin-dependent diabetes, treatment for wounds or pressure ulcers, pain management and palliative care, etc. EBSH: Enhanced Behavioral Supports Homes (EBSH) (4 bed facility), as per WIC Section 4684.80-4684.87. Provide services to individuals with developmental disabilities who require 24-hour nonmedical care and who required enhanced behavioral supports, staffing and supervision in a homelike setting to support and address a consumer's challenging behaviors, which are beyond what is typically available in other community facilities licensed as an adult residential facility or a group home. Requires a minimum of 16 hours of emergency intervention training for the service provider's staff and additional training for direct care staff to address the specialized needs of the consumers. SRF: Specialized Residential Facility-Habilitation (4-bed facility). Provide services to individuals with developmental disabilities who require 24-hour care and supervision and whose needs cannot be appropriately met within the array of other community living options available. Primary services include personal care and supervision services, homemaker, chore, attendant care, companion services, medication oversight to the extent permitted under State law. Incidental services may include therapeutic social and recreational programming provided in a home-like environment, home health care, physical therapy, occupational therapy, speech therapy, medication administration, intermittent skilled nursing
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		services, and/or transportation as specified in the IPP. Provides 24-hour on-site response.
--	--	---

The North Los Angeles County Regional Center’s (“NLACRC”) Executive Finance Committee reviewed and discussed the above CRDP/CPP Housing Agreement (“**Agreement**”) and is recommending an action of the Board of Trustees to **Approve** the Agreement.

Anna Hurst, Board Treasurer

November 20, 2025
Date



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Contract Summary and Board Resolution

The North Los Angeles County Regional Center's ("NLACRC") Board of Trustees reviewed and discussed the CPP/CRDP Housing Agreement ("**Agreement**", or "**Contract**") for Brilliant Corners and passed the following resolution:

RESOLVED THAT in compliance with NLACRC's Board of Trustees Contract Policy, the Contract between NLACRC and **Brilliant Corners** was reviewed and approved by NLACRC's Board of Trustees on **January 14, 2026**.

NLACRC's Board of Trustees hereby authorized and designates any officer of NLACRC to finalize, execute and deliver the Contract on behalf of NLACRC, in such form as NLACRC's legal counsel may advise, and on such further terms and conditions as such Officer may approve. The final terms of the Contract shall be conclusively evidenced by the execution of the Contract by such Officer. For purposes of this authorization, an "Officer" means NLACRC's Executive Director, Deputy Director, and Chief Financial Officer, and no one else.

Certification by Secretary: I certify that: (1) I am the Secretary of the NLACRC; (2) the foregoing Resolution is a complete and accurate copy of the Resolution duly adopted by NLACRC's Board of Trustees; (3) the Resolution is in full force and has not been revoked or changed in any way.

Curtis Wang, Board Secretary

January 14, 2026

Date

EFC PRIORITIES FOR FY 25-26

BOARD'S NORTH STAR QUESTION:

"Does this action help us achieve our priorities?"

Aligned with Approved Executive Director Year 2 Goals

This document should be reviewed at the start of every EFC meeting to ensure all decisions align with priorities AND support the ED's approved goals.

ONGOING COMPLIANCE REQUIREMENTS

Maintained through regular operations until SCL fully withdrawn

- Monthly whistleblower complaint reporting to DDS (Article III) - reported to board monthly
 - State compliance meetings and written updates as requested (Article IV)
 - Monthly caseload ratio reporting to DDS and board
-

COMPLIANCE PRIORITIES

Must achieve to exit Special Contract

Priority 1: Fix Caseload Ratios

Aligns with ED Goal: "Meet average regional center caseload ratios and Special Contract Language requirement for IPP surveys"

Target Dates:

- By October 2025: Meet California average (Making good progress but didn't meet)
- By March 2026: Meet legal requirements (1:72 waiver, 1:48 under age 6, 1:70 non-waiver)

How We Track:

- Monthly tracking required by state

Red Flag:

- Any month where ratios get worse instead of better

Priority 2: Improve Consumer/Family Satisfaction

Aligns with ED Goal: "Meet... Special Contract Language requirement for IPP surveys"

Success Metrics:

- Achieve 15% response rate on IPP surveys
- Achieve 85% satisfaction rate or better
- Shows community relationships are improving

How We Track:

- Monthly IPP survey reports

Red Flag:

- Response rate below 10% or satisfaction below 80%

*** No regional center has had an IPP survey response rate above 5% ***

GOVERNANCE PRIORITY

Board-initiated response to address governance challenges that contributed to special contract

Priority 3: Maintain Clean Board Governance Record

Aligns with ED Goal: "Prioritize a Transparent Relationship Between the Executive Director and the Board"

Success Metrics:

- Written and board-approved governance policies and procedures for board operations, including clear policies that clarify: Board sets direction and outcomes; ED determines methods and operations
- Board Goals (Ends) created and posted on NLACRC website by June 30, 2026
- Zero substantiated whistleblower complaints about board conduct

How We Track:

- Quarterly governance policy development progress reports

- Board self-assessment on governance effectiveness
- Whistleblower complaint data (monthly)

Red Flag:

- Lack of progress on policy development after 6 months
- Role confusion between board and ED causing operational interference
- Any substantiated complaints about board conduct

MISSION PRIORITIES

Aligned with Board-Approved ED Goals

Priority 4: Complete Strategic Plan with Community

Directly supports ED Goal: "Complete development and launch of new Strategic Plan with updated Mission, Vision & Values"

Success Metrics:

- Partner in strategic planning process already underway
- Create strategic plan committee to achieve 50% completion by June 30, 2026 with the goal of completion December 31, 2026
- Integrate community feedback per ED engagement goals
- Address all compliance and mission priorities

How We Track:

- Monthly progress reports from strategic planning committee

Red Flag:

- Missing stakeholder groups or timeline slipping past June

Priority 5: Oversee Crisis Mode Operations as Funder of Last Resort

Supports ED Goals: Legislative Advocacy + Service Delivery Quality Improvements

The connection: When you can't hire more people (quantity), you make the people you have more effective (quality) through training, technology, and standardization. This helps manage the "last resort" burden even with constrained resources.

Success Metrics:

- Receive quarterly reports on increasing burden as other funders cut services
- Track ED's strategies for managing slashed budgets with increased needs
- Support ED's 10 legislative advocacy engagements with 40% measurable outcomes
- Monitor impact on consumer homelessness and employment

How We Track:

- Quarterly "crisis mode" reports from ED showing funding pressures and responses

Red Flag:

- Critical services at risk or increases in consumer homelessness/job loss

Priority 6: Protect Operational Flexibility from PRA Impact**Supports ED Goals:** IT Infrastructure Development + Financial Stewardship**Success Metrics:**

- Preserve current administrative spending priorities despite new PRA requirements
- Document PRA's true cost burden for advocacy with ARCA CFOs and DDS
- Leverage new IT Director's systems to minimize PRA's operational disruption
- Build coalition with other RCs facing same unfunded mandate

How We Track: Quarterly reports showing:

- PRA request volume, complexity, and staff time required
- Real costs of PRA compliance (for advocacy documentation)
- What administrative investments get deferred/cancelled due to PRA
- IT automation progress reducing manual burden

Red Flag:

- PRA costs forcing cuts to training, technology, or other administrative investments
- Staff burnout from PRA duties added to existing workload
- Unable to pursue improvements due to PRA resource drain

Board's Advocacy Role:

- Connect with ARCA CFO to document statewide PRA impact

- Partner with other RCs to present unified data to DDS showing true costs across all RCs
 - Advocate for PRA funding or relief before January 2026 implementation
-

ALIGNMENT WITH ED YEAR 2 GOALS

Service Delivery & Coordination

- Strategic Plan (Priority 4)
- Caseload ratios (Priority 1)
- IPP surveys (Priority 2)
- IT/Database improvements support PRA readiness (Priority 6)

Legislative Advocacy

- 10 advocacy engagements support "funder of last resort" preparation (Priority 5)
- Document funding gaps for advocacy (Priority 5)

Consumer & Family Engagement

- IPP survey improvements (Priority 2)
- Strategic plan community input (Priority 4)
- LAUSD transition sites & community feedback loops

Board-ED Transparency

- Board orientation redesign (Priority 3)
- Quarterly EFC updates on all priorities
- Clear governance boundaries

Financial Stewardship

- Admin cost management for PRA (Priority 6)
 - Emergency fund management (Priority 5)
 - Quarterly financial training for board
-

DECISION FRAMEWORK FOR EVERY BOARD ITEM

Before voting, ask:

1. Which priority AND ED goal does this advance?
2. Could this harm any priority or ED goal?
3. Is this the best use of resources?

Color Code System:

- **GREEN:** Directly advances a priority AND supports ED goals
- **YELLOW:** Neutral or needs more analysis
- **RED:** Could harm a priority or conflict with ED goals

MONTHLY EFC DASHBOARD

Priority	ED Goal Alignment	Current Status	Trend	Risk
1. Caseload Ratios	Service Delivery	[actual/target]	↑ ↓ →	  
2. IPP Satisfaction	Service Delivery	[%/85%]	↑ ↓ →	  
3. Board Governance	Transparency	[#complaints]	↑ ↓ →	  
4. Strategic Plan	Service Delivery	[% to 50% goal]	↑ ↓ →	  
5. Last Resort Funding	Legislative	[#denials/\$]	↑ ↓ →	  
6. PRA Readiness	Financial	[advocacy progress]	↑ ↓ →	  

KEY BOUNDARIES FOR THE EXECUTIVE DIRECTOR

The ED has freedom to achieve these priorities but CANNOT:

- Allow any priority to go "red" without immediately notifying EFC
- Miss any state-required reporting deadline
- Exceed 15% administrative cost ratio
- Make changes that violate Special Contract Language requirements
- Deviate from board-approved Year 2 Goals without board approval
- Commit board to public positions without board discussion

WHAT SUCCESS LOOKS LIKE - AUGUST 31, 2026

- **OUT of Special Contract**
- Meeting all caseload ratios consistently

- 15%+ IPP response with 85%+ satisfaction
 - Zero new governance complaints
 - Strategic plan launched and being implemented
 - Legislative wins protecting funding
 - Smoothly handling PRA requests
 - All ED Year 2 Goals achieved
-

QUARTERLY REVIEW QUESTIONS FOR EFC

1. Are the ED's actions advancing both priorities AND their approved goals?
2. Where are we seeing the best alignment between priorities and ED goals?
3. What obstacles is the ED facing that the board needs to address?
4. Do any priorities or ED goals need adjustment based on new state/federal requirements?

**Fiscal Year 2025-2026 Base Rent
Lease Summary**

A Office Location	B Suite, if applicable	C # Months	Fiscal Year Base Rent Calculation				D Total Base Rent for FY2025-2026	E Rentable Square Foot (RSF)	F Rate Per RSF
			Base Rent	#Months	Base Rent	#Months			
SFV	Floor 1 thru 4	12	\$248,238.17	3	\$255,685.31	9	\$ 3,045,882.30	93,315	\$ 2.7201
SFV	Floor 7 (Suite 710)	12	\$34,497.69	3	\$35,532.63	9	\$ 423,286.74	12,968	\$ 2.7201
SFV	Floor 1 (Suite 101)	12	\$15,529.79	3	\$15,995.69	9	\$ 190,550.58	5,832	\$ 2.7228
SFV	Cage	12	\$1,918.00	3	\$1,918.00	9	\$ 23,016.00	1,918	\$ 1.0000
SFV	Parking (14 spaces)	12			\$ 350.00	12	\$ 4,200.00		
Total SFV							\$ 3,686,935.62	114,033	\$ 2.6943
AV	Occupy Full Premises	12	\$114,198.00	7	\$117,623.00	5	\$ 1,387,501.00	38,288	\$ 3.0199
Total AV							\$ 1,387,501.00	38,288	\$ 3.0199
SCV	Suites 150/120	12	\$ 33,228.00	11	\$ 34,335.60	1	\$ 399,843.60	11,076	\$ 3.0083
SCV	Suites 100/180/200/260	12	\$ 33,813.00	11	\$ 34,940.10	1	\$ 406,883.10	11,271	\$ 5.1571
Total SCV							\$ 806,726.70	22,347	\$ 3.8000
Total							\$ 5,881,163.32	174,668	\$ 3.0152

Oakdale Lease Highlights
For Fiscal Year 2025-2026
Suites 100 through 400

Lease Highlight	Lease Section	Description				
Landlord	Page 1	Omninet West Valley, LP 9420 Wilshire Blvd., Fourth Floor; Beverly Hills, CA 90212				
ADDRESS	Page 1	9200 Oakdale Avenue, Chatsworth, CA 91311				
Square Footage	Page 2	Suites	RSF	USF	LOAD FACTOR	
		100 (1st floor)	13,592	11,700	13.92%	
		(2nd floor)	25,355	21,600	14.81%	
		(3rd floor)	27,184	23,700	12.82%	
		(4th floor)	27,184	23,700	12.82%	
		Total	93,315	80,700	13.52%	
TENANT'S SHARE	Page 3	36.17% (93,315 rsf / 258,005 rsf)				
TERM	Page 2	125 months (October 1, 2016 to February 28, 2027)				
LEASE COMMENCEMENT DATE	Page 2	October 1, 2016				
LEASE EXPIRATION DATE	Page 2	February 28, 2027				
OPTION TO TERMINATE	Page 60	No Termination Option Early termination option (last day of the 96 month, September 2024) under Article 33 has been deleted pursuant to the Second Lease Amendment (Article 7) for 1st Floor Expansion Space				
OPTION TO EXTEND	Page 56	Two (2) periods of five (5) years each Notice: minimum 9 months notice prior to the term				
RENT TYPE		Full Service Gross (Landlord pays taxes, insurance, common area maintenance expenses, utilities, and janitorial)				
BASE RENT ADJUSTMENT	Page 2	Term	#Mos	Rate/RSF	Monthly Rent	Annual Rent
		10/01/16 - 09/30/17:	12.00	\$2.10	\$195,961.50	\$2,351,538.00
		10/01/17 - 09/30/18:	12.00	\$2.16	\$201,840.35	\$2,422,084.20
		10/01/18 - 09/30/19:	12.00	\$2.23	\$207,895.56	\$2,494,746.72
		10/01/19 - 09/30/20:	12.00	\$2.29	\$214,132.42	\$2,569,589.04
		10/01/20 - 09/30/21:	12.00	\$2.36	\$220,556.39	\$2,646,676.68
		10/01/21 - 09/30/22:	12.00	\$2.43	\$227,173.09	\$2,726,077.08
		10/01/22 - 09/30/23:	12.00	\$2.51	\$233,988.28	\$2,807,859.36
		10/01/23 - 09/30/24:	12.00	\$2.58	\$241,007.93	\$2,892,095.16
		10/01/24 - 09/30/25:	12.00	\$2.66	\$248,238.17	\$2,978,858.04
		10/01/25 - 09/30/26:	12.00	\$2.74	\$255,685.31	\$3,068,223.72
		10/01/26 - 02/28/27:	5.00	\$2.82	\$263,355.87	\$1,316,779.35
		Total	125.00			\$28,274,527.35
OPERATING EXPENSES AND TAXES	Page 2	Base Year: 2017 Paid Monthly, with an Annual Reconciliation of Actual cost vs. Projected cost				

**Oakdale Lease Highlights
For Fiscal Year 2025-2026
Suites 100 through 400**

Lease Highlight	Lease Section	Description			
PARKING	Page 3	Total: 466 parking passes (5 parking passes per 1,000 rsf) -40 reserved stalls Grade Level -14 single underground reserved Pass -412 unreserved parking Grade Level Rate: \$25.00 per reserved pass x 14 parking space = \$350.00 per month; the rest are free			
SECURITY DEPOSIT	Page 13	None (\$0); However NLACRC paid \$195,961.50 first month's rent upon execution of lease			
LATE CHARGES	Page 39	Late Charges are applied to overdue amounts after 5 days of due date 10% of overdue amount			
RENT ABATEMENT	Page 6-7	Month 2 through Month 12	\$105,564.90	11.00	\$1,161,213.90
		Month 13 through 15	\$108,731.85	3.00	\$326,195.55
		Month 16 through 24	\$15,623.35	9	\$140,610.15
		Month 25	\$16,092.05		\$16,092.05
		Total Rent Abatement	\$246,012.15	23.00	\$1,644,111.65
MISCELLANEOUS PROVISIONS	Page 22 Art 9(g) Page 61 Page 57 Page 4	HVAC: \$60.00 per hour Server Room Electricity use measured by a separate meter Monument signage, standard signage in Lobby, Eyebrow Signage on Prairie Right of First Refusal on First Floor May lease Storage Space at rate of \$1.00 rsf			
Number of Staff (filled as of October 31, 2025)		622			
Number of Authorized positions		711			
Current Capacity (1 thru 4)		399			
Current Capacity (7th floor)		215			
Total Capacity (Workstations & Offices)		614			
Capacity (Family Resource Center)		3			

**Oakdale Lease Highlights
For Fiscal Year 2025-2026
Suite 710**

Lease Highlight	Lease Section	Description				
Landlord	Page 1	Omninet West Valley, LP 9420 Wilshire Blvd., Fourth Floor; Beverly Hills, CA 90212				
ADDRESS	Page 1	9200 Oakdale Avenue, Chatsworth, CA 91311				
Square Footage	Page 2	Suites	RSF	USF	LOAD FACTOR	
		710 (7th floor)	12,968	9,600	25.97%	
		Total	12,968	9,600	25.97%	
TENANT'S SHARE	Page 3	5.03% (12,968 rsf / 258,005 rsf)				
TERM	Page 2	109.50 months (February 15, 2018 to February 28, 2027)				
LEASE COMMENCEMENT DATE	Page 2	February 15, 2018 (earlier of 150 days from 09/18/2017 or commencement of business)				
LEASE EXPIRATION DATE	Page 2	February 28, 2027				
OPTION TO TERMINATE	Page 60 Article 33	No Termination Option Early termination option (last day of the 96 month, September 2024) under Article 33 has been deleted pursuant to the Second Lease Amendment (Article 7) for 1st Floor Expansion Space				
OPTION TO EXTEND	Page 56	Two (2) periods of five (5) years each Notice: minimum 9 months notice prior to the term				
RENT TYPE		Full Service Gross (Landlord pays taxes, insurance, common area maintenance expenses, utilities, and janitorial)				
BASE RENT ADJUSTMENT	Page 2	<u>Term</u>	<u>#Mos</u>	<u>Rate/RSF</u>	<u>Monthly Rent</u>	<u>Annual Rent</u>
		10/01/16 - 09/30/17:	0.00	\$2.10	\$27,232.80	\$0.00
		10/01/17 - 09/30/18:	7.50	\$2.16	\$28,049.78	\$210,373.35
		10/01/18 - 09/30/19:	12.00	\$2.23	\$28,891.27	\$346,695.24
		10/01/19 - 09/30/20:	12.00	\$2.29	\$29,758.02	\$357,096.24
		10/01/20 - 09/30/21:	12.00	\$2.36	\$30,650.76	\$367,809.12
		10/01/21 - 09/30/22:	12.00	\$2.43	\$31,570.28	\$378,843.36
		10/01/22 - 09/30/23:	12.00	\$2.51	\$32,517.39	\$390,208.68
		10/01/23 - 09/30/24:	12.00	\$2.58	\$33,492.91	\$401,914.92
		10/01/24 - 09/30/25:	12.00	\$2.66	\$34,497.69	\$413,972.28
		10/01/25 - 09/30/26:	12.00	\$2.74	\$35,532.63	\$426,391.56
		10/01/26 - 02/28/27:	5.00	\$2.82	\$36,598.61	\$182,993.05
		Total	108.50			\$3,476,297.80
OPERATING EXPENSES AND TAXES	Page 2	Base Year: 2017 Paid Monthly, with an Annual Reconciliation of Actual cost vs. Projected cost				
PARKING	Page 3	Total: 65 parking passes (5 parking passes per 1,000 rsf) -65 unreserved parking Grade Level				
SECURITY DEPOSIT	Page 13	None (\$0)				
LATE CHARGES	Page 39	Late Charges are applied to overdue amounts after 5 days of due date 10% of overdue amount				
RENT ABATEMENT	Page 6-7	Month 2 through Month 6 (11/01/16 through 04/01/17)	\$28,049.78	6.00	\$168,298.68	
		Total	\$28,049.78	6.00	\$168,298.68	
MISCELLANEOUS PROVISIONS	Page 22	HVAC: \$60.00 per hour				
Capacity (Workstations & Offices)		62				

**Oakdale Lease Highlights
For Fiscal Year 2025-2026
Suite 101**

Lease Highlight	Lease Section	Description				
Landlord	Page 1	Omninet West Valley, LP 9420 Wilshire Blvd., Fourth Floor; Beverly Hills, CA 90212				
ADDRESS	Page 1	9200 Oakdale Avenue, Chatsworth, CA 91311				
Square Footage	Page 2	Suites	RSF	USF	LOAD FACTOR	
		101 (1st Floor Expansion)	5,832	5,832	0.00%	
		Total	5,832	5,832	0.00%	
TENANT'S SHARE	Page 3	2.26% (5,832 rsf / 258,005 rsf)				
TERM	Page 2	40.84 months (October 6, 2023 to February 28, 2027)				
LEASE COMMENCEMENT DATE	Page 2	October 6, 2023 (the date Tenant commences to conduct business in Expansion Premises or the fifth (5th) day following the date of Substantial Completion of the Improvements in the Expansion Premises)				
LEASE EXPIRATION DATE	Page 2	February 28, 2027				
OPTION TO TERMINATE	Page 60	No Termination Option Early termination option (last day of the 96 month, September 2024) under Article 33 has been deleted pursuant to the Second Lease Amendment (Article 7) for 1st Floor Expansion Space				
OPTION TO EXTEND	Page 56 Article 31	Two (2) periods of five (5) years each Notice: minimum 9 months notice prior to the term				
RENT TYPE		Full Service Gross (Landlord pays taxes, insurance, common area maintenance expenses, utilities, and janitorial)				
BASE RENT ADJUSTMENT	Page 2	Term	#Mos	Rate/RSF	Monthly Rent	Annual Rent
		10/01/16 - 09/30/17:	0.00	\$2.10	\$0.00	\$0.00
		10/01/17 - 09/30/18:	0.00	\$2.16	\$0.00	\$0.00
		10/01/18 - 09/30/19:	0.00	\$2.23	\$0.00	\$0.00
		10/01/19 - 09/30/20:	0.00	\$2.29	\$0.00	\$0.00
		10/01/20 - 09/30/21:	0.00	\$2.36	\$0.00	\$0.00
		10/01/21 - 09/30/22:	0.00	\$2.43	\$0.00	\$0.00
		10/01/22 - 09/30/23:	0.00	\$2.51	\$14,638.32	\$0.00
		10/01/23 - 09/30/24:	11.84	\$2.58	\$15,077.47	\$178,517.24
		10/01/24 - 09/30/25:	12.00	\$2.66	\$15,529.79	\$186,357.48
		10/01/25 - 09/30/26:	12.00	\$2.74	\$15,995.69	\$191,948.28
		10/01/26 - 02/28/27:	5.00	\$2.82	\$16,475.56	\$82,377.80
		Total	40.84			\$639,200.80
OPERATING EXPENSES AND TAXES	Page 2	Base Year: 2023 Paid Monthly, with an Annual Reconciliation of Actual cost vs. Projected cost				
PARKING	Page 3	Total: 29 parking passes (5 parking passes per 1,000 rsf) 29 unreserved parking Grade Level				
SECURITY DEPOSIT	Page 13	None (\$0)				
LATE CHARGES	Page 39	Late Charges are applied to overdue amounts after 5 days of due date 10% of overdue amount				
RENT ABATEMENT		None				
MISCELLANEOUS PROVISIONS						
Capacity (Workstations & Offices)		11				

**Oakdale Lease Highlights
For Fiscal Year 2025-2026
Cage Storage**

Lease Highlight	Lease Section	Description				
Landlord	Page 1	Omninet West Valley, LP 9420 Wilshire Blvd., Fourth Floor; Beverly Hills, CA 90212				
ADDRESS	Page 1	9200 Oakdale Avenue, Chatsworth, CA 91311				
Square Footage	Page 2	Suites	RSF	USF	LOAD FACTOR	Start Date
		Storage Space	1,000	1,000	0.00%	8/18/2017
		Storage Space	918	918	0.00%	10/1/2021
		Total	1,918	1,918	0.00%	
TERM (1,000 sq. ft. space)	Page 2	August 18, 2017 to February 28, 2027				
TERM (918 sq. ft. space)	Page 1	October 1, 2021 to February 28, 2027				
LEASE COMMENCEMENT DATE (1,000 sq. ft. space)	Page 2	August 18, 2017				
LEASE COMMENCEMENT DATE (918 sq. ft. space)	Page 1	October 1, 2021				
LEASE EXPIRATION DATE (1,000 sq. ft. space)	Page 2	February 28, 2027 or with thirty (30) days notice				
LEASE EXPIRATION DATE (918 sq. ft. space)	Page 1	February 28, 2027 or with thirty (30) days notice				
BASE RENT	Page 2	Term	#Mos	Rate/RSF	Monthly Rent	Annual Rent
		08/18/17 - 09/30/17:	1.50	\$1.00	\$1,000.00	\$1,500.00
		10/01/17 - 09/30/18:	12.00	\$1.00	\$1,000.00	\$12,000.00
		10/01/18 - 09/30/19:	12.00	\$1.00	\$1,000.00	\$12,000.00
		10/01/19 - 09/30/20:	12.00	\$1.00	\$1,000.00	\$12,000.00
		10/01/20 - 09/30/21:	12.00	\$1.00	\$1,000.00	\$12,000.00
		10/01/21 - 09/30/22:	12.00	\$1.00	\$1,918.00	\$23,016.00
		10/01/22 - 09/30/23:	12.00	\$1.00	\$1,918.00	\$23,016.00
		10/01/23 - 09/30/24:	12.00	\$1.00	\$1,918.00	\$23,016.00
		10/01/24 - 09/30/25:	12.00	\$1.00	\$1,918.00	\$23,016.00
		10/01/25 - 09/30/26:	12.00	\$1.00	\$1,918.00	\$23,016.00
		10/01/26 - 02/28/27:	5.00	\$1.00	\$1,918.00	\$9,590.00
		Total	114.50			\$174,170.00

**Antelope Valley Lease Highlights
For Fiscal Year 2025-2026**

Lease Highlight	Lease Section	Description				
Landlord		Rami and Reem Dorghalli dba RD Properties (formerly Fraber Properties II- Frank Visco)				
ADDRESS		43850 10th Street West, Lancaster CA 93534				
Square Footage		Suites	RSF	USF	LOAD FACTOR	
Estimated RSF, final RSF will be determined after the construction is completed (Section 62.6)		Full Occupancy	38,288	38,288	0.00%	
		Total	38,288	38,288	0.00%	
TENANT'S SHARE of PREMISES		100.00%				
TERM		180 months or 15 years				
LEASE COMMENCEMENT DATE		February 1, 2021				
LEASE EXPIRATION DATE		January 31, 2036				
OPTION TO TERMINATE		none (due to new construction)				
OPTION TO EXTEND		Two (2) periods of five (5) years from May 31, 2035 as follows: 1st optional renewal term: From August 31, 2034 to May 1, 2035; Notice: At least 9 months but not more than 18 months prior to option to extend 2nd optional renewal term: From August 1, 2039 to May 1, 2040; Notice: At least 9 months but not more than 18 months prior to option to extend				
OPTION TO EXPAND		Right and option to expand into second building on property Notice to be provided to Landlord between 11/01/2025 and 11/1/2026 Provides a TI Allowace for the Expansion Space of \$78 per RSF (Section 61.4)				
RENT TYPE		Full Service Gross (Landlord pays taxes, insurance, common area maintenance expenses, utilities, and janitorial); Additionally, Landlord will provide security				
BASE RENT ADJUSTMENT		Term	#Mos	Rate/RSF	Monthly Rent	Annual Rent
Projected Effective Date	1	02/1/21 - 01/30/22:	12	\$2.6500	\$101,463.00	\$1,217,556.00
	2	02/1/22 - 01/30/23:	12	\$2.7295	\$104,507.00	\$1,254,084.00
	3	02/1/23 - 01/30/24:	12	\$2.8114	\$107,642.00	\$1,291,704.00
	4	02/1/24 - 01/30/25:	12	\$2.8957	\$110,871.00	\$1,330,452.00
	5	02/1/25 - 01/30/26:	12	\$2.9826	\$114,198.00	\$1,370,376.00
	6	02/1/26 - 01/30/27:	12	\$3.0721	\$117,623.00	\$1,411,476.00
	7	02/1/27 - 01/30/28:	12	\$3.1642	\$121,152.00	\$1,453,824.00
	8	02/1/28 - 01/30/29:	12	\$3.2592	\$124,787.00	\$1,497,444.00
	9	02/1/29 - 01/30/30:	12	\$3.3570	\$128,530.00	\$1,542,360.00
	10	02/1/30 - 01/30/31:	12	\$3.4577	\$132,386.00	\$1,588,632.00
	11	02/1/31 - 01/30/32:	12	\$3.5614	\$136,358.00	\$1,636,296.00
	12	02/1/32 - 01/30/33:	12	\$3.6682	\$140,449.00	\$1,685,388.00
	13	02/1/33 - 01/30/34:	12	\$3.7783	\$144,662.00	\$1,735,944.00
	14	02/1/34 - 01/30/35:	12	\$3.8916	\$149,002.00	\$1,788,024.00
	15	02/1/35 - 01/30/36:	12	\$4.0084	\$153,472.00	\$1,841,664.00
		Total	180.00			\$22,645,224.00

**Antelope Valley Lease Highlights
For Fiscal Year 2025-2026**

Lease Highlight	Lease Section	Description
Rent Adjustment for Subsequent Years		Lease provides for 3% increase per year.
OPERATING EXPENSES AND TAXES		Base Year: 2021 Paid Annually Controllable Expenses (all expenses except Taxes, Utilities, and Insurance) shall not exceed 4% per year Afterhours HVAC is \$40.00 per hour Building Security. Mon-Sun (check in times 4 times per day) Common Area Operating Expense (CAOE) is \$0 until Calendar Year 2021
PARKING		Tenant has use of the entire parking lot at no cost 272 parking spaces as follows: 150 parking spaces for NLACRC's exclusive use 46 new unreserved parking spaces 10 reserved parking spaces 2 Electronic vehicle charging stations 64 pre-existing unreserved parking spaces on the property
SECURITY DEPOSIT		None (\$0)
MISCELLANEOUS PROVISIONS		Tenant Improvement allowance is \$90.00 rsf or \$3,445,920 (excludes outdoor area) NLACRC has first right of refusal to 43630 10th Street West ("Second Building") Build to Suit-New construction; delivery date projected to be December 1, 2020 Early Access up to 45 days prior to the expected Substantial Completion date Landlord responsible for Holdover Rent in the event premises is not available Conditional Waiver of Deed Restriction (Palmdale Regional Medical Center has a no compete clause on the property deed)
Number of Staff (filled as of October 31, 2025)		198
Number of Authorized positions		219
Capacity (Workstations & Offices)		204
Capacity (Family Resource Center)		3

**Santa Clarita Valley Lease Highlights
For Fiscal Year 2025-2026**

Lease Highlight	Lease Section	Description				
Landlord	Page 2	Tourney Road Investments, LLC 4605 Lankershim Blvd. #707; North Hollywood, CA 91602-1818				
ADDRESS	Page 2	25360 Magic Mountain Parkway, Valencia California 91355				
Square Footage	Page 2	Suite	RSF	USF	LOAD FACTOR	
		150	9,620	8,364	13.06%	
		120	1,456	1,263	13.26%	
		100	3,907	3,397	13.05%	
		180	1,004	873	13.05%	
		200	3,262	2,836	13.06%	
		260	3,098	2,694	13.04%	
		Total	22,347	19,427	15.03%	
TENANT'S SHARE		45.08%: (22,347 RSF / 49,570 total RSF)				
TERM	1 D	120 months or 10 years				
ORIGINAL LEASE COMMENCEMENT DATE	1 D	June 1, 2022				
LEASE EXPIRATION DATE	1 D	May 31, 2032				
OPTION TO TERMINATE		Option to terminate lease effective on May 31, 2029 Written notice to landlord no later than May 31, 2028 Termination Fee: Unamortized free rent, TI's and commissions @6%, 2 months base rent				
OPTION TO EXTEND	31	No Option to Renew				
RENT TYPE	18 & 19	Full Service Gross (Landlord pays taxes, insurance, common area maintenance expenses, utilities, and janitorial)				
BASE RENT ADJUSTMENT		Term	#Mos	Rate/RSF	Monthly Rent	Annual Rent
	1	06/01/22 - 05/31/23:	12	\$2.75	\$61,454.00	\$737,448.00
	2	06/01/23 - 05/31/24:	12	\$2.83	\$63,242.00	\$758,904.00
	3	06/01/24 - 05/31/25:	12	\$2.92	\$65,253.00	\$783,036.00
	4	06/01/25 - 05/31/26:	12	\$3.00	\$67,041.00	\$804,492.00
	5	06/01/26 - 05/31/27:	12	\$3.10	\$69,276.00	\$831,312.00
	6	06/01/27 - 05/31/28:	12	\$3.19	\$71,287.00	\$855,444.00
	7	06/01/28 - 05/31/29:	12	\$3.28	\$73,298.00	\$879,576.00
	8	06/01/29 - 05/31/30:	12	\$3.38	\$75,533.00	\$906,396.00
	9	06/01/30 - 05/31/31:	12	\$3.48	\$77,768.00	\$933,216.00
	10	06/01/31 - 05/31/32:	12	\$3.59	\$80,226.00	\$962,712.00
		Total	120.00			\$8,452,536.00
OPERATING EXPENSES AND TAXES	3	Base Year: Calendar Year 2022				
		<u>Comment:</u> Paid Monthly, with an Annual Reconciliation of Actual cost vs. Projected cost				

**Santa Clarita Valley Lease Highlights
For Fiscal Year 2025-2026**

Lease Highlight	Lease Section	Description
PARKING	5	4 spaces per 1,000 rsf leased, free 90 unreserved parking spaces Landlord does not currently provide reserved parking, but if it became available, Landlord shall provide NLACRC with a share of the reserved parking spaces based on the overall parking allocation
SECURITY DEPOSIT	6	\$27,803.76 If annual revenue falls below \$300 million, additional \$52,380.10 security deposit required
LATE CHARGES	11	Late Charges are applied to overdue amounts after 5 days of due date 5% of overdue amount
MISCELLANEOUS PROVISIONS	76H	HVAC at \$85.00 per hour
Number of Staff (filled as of October 31, 2025)		88
Number of Authorized positions		94
Capacity (Workstations & Offices)		77
Capacity (Family Resource Center)		2

NORTH LOS ANGELES COUNTY REGIONAL CENTER FINANCIAL REPORT-MONTHLY RECAP FISCAL YEAR 2025-2026 AUGUST 2025						
BUDGET CATEGORY	Annual B-2 Allocation	Month Exp	Y-T-D Expenditures	Projected Annual Expenditures	Projected Annual Surplus/(Deficit)	Percent Under(Over) Budget
Operations						
Salaries & Benefits	\$97,719,885	\$6,021,670	\$15,042,120	\$97,719,885	\$0	0.00%
Operating Expenses	\$17,619,358	\$288,527	\$3,208,033	\$17,619,358	\$0	0.00%
Subtotal OPS General	\$115,339,243	\$6,310,196	\$18,250,153	\$115,339,243	\$0	0.00%
Salaries & Benefits - CPP Regular	\$575,350	\$81,310	\$196,378	\$575,350	\$0	0.00%
Operating Expenses - CPP Regular	\$0	\$0	\$0	\$0	\$0	0.00%
Subtotal OPS CPP Regular	\$575,350	\$81,310	\$196,378	\$575,350	\$0	0.00%
Salaries & Benefits - DC Closure/Ongoing Workload	\$422,280	\$44,018	\$108,584	\$422,280	\$0	0.00%
Operating Expenses - DC Closure/Ongoing Workload	\$0	\$0	\$0	\$0	\$0	0.00%
Subtotal OPS DC Closure/Ongoing Workload	\$422,280	\$44,018	\$108,584	\$422,280	\$0	0.00%
Family Resource Center (FRC)	\$227,357	\$0	\$0	\$227,357	\$0	0.00%
Self Determination Program (SDP) Participant Supports	\$127,699	\$0	\$0	\$127,699	\$0	0.00%
Social Recreation Projects	\$0	\$0	\$0	\$0	\$0	0.00%
Services Access & Equity (Disparities)	\$0	\$0	\$0	\$0	\$0	0.00%
Language Access & Cultural Competency	\$1,085,375	\$0	\$0	\$1,085,375	\$0	0.00%
Subtotal OPS Projects	\$1,440,431	\$0	\$0	\$1,440,431	\$0	0.00%
Total Operations:	\$117,777,304	\$6,435,524	\$18,555,116	\$117,777,304	\$0	0.00%
Purchase of Services						
Purchase of Services ("POS") (General, HCBS & ICF/SPA)	\$1,239,531,331	\$99,380,240	\$178,612,534	\$1,239,531,331	\$0	0.00%
CPP Regular and DC Closure/Ongoing Workload	\$110,000	\$134	\$134	\$110,000	\$0	0.00%
Total Purchase of Services:	\$1,239,641,331	\$99,380,374	\$178,612,667	\$1,239,641,331	\$0	0.00%
Total NLACRC Budget:	\$1,357,418,635	\$105,815,898	\$197,167,783	\$1,357,418,635	\$0	0.00%

NORTH LOS ANGELES COUNTY REGIONAL CENTER
FISCAL YEAR 2025-2026
AUGUST 2025

TOTAL BUDGET SOURCES FISCAL YEAR 2025-2026	
B-1 (Preliminary) from DDS for OPS	\$108,702,069
B-2 from DDS for OPS, Projects, and CRDP/CPP	\$8,773,235
B-3 from DDS for OPS, Projects, and CRDP/CPP	
B-4 from DDS for OPS, Projects, and CRDP/CPP	
B-5 from DDS for OPS, Projects, and CRDP/CPP	
B-6 from DDS for OPS, Projects, and CRDP/CPP	
B-7 from DDS for OPS, Projects, and CRDP/CPP	
B-1 (Preliminary) from DDS for POS	\$961,763,421
B-2 from DDS for POS-CRDP/CPP/HCBSW	\$261,627,910
B-3 from DDS for POS-CRDP/CPP/HCBSW	
B-4 from DDS for POS-CRDP/CPP/HCBSW	
B-5 from DDS for POS-CRDP/CPP/HCBSW	
B-6 from DDS for POS-CRDP/CPP/HCBSW	
B-7 from DDS for POS-CRDP/CPP/HCBSW	
Subtotal - Total Budget received from DDS	\$1,340,866,635
Projected Revenue	302,000
Subtotal - Projected Revenue Operations	\$302,000
Projected ICF/SPA Transportation/Day Program Revenue	\$16,250,000
Subtotal - Projected Revenue Purchase of Services	\$16,250,000
Total Budget	\$1,357,418,635

OPERATIONS BUDGET SOURCES FISCAL YEAR 2025-2026	
GENERAL OPERATIONS (Excludes Projects, CPP Regular, CRDP/CPP)	
B-1 (Preliminary), General Operations (OPS)	\$82,364,836
Reduce Caseload Ratio for Children through Age 5 (1:40)	\$15,503,802
Reduce Other Caseload Ratios	\$10,833,431
B-2, OPS Allocation	\$6,335,174
B-3, OPS Allocation	
B-4, OPS Allocation	
B-5, OPS Allocation	
B-6, OPS Allocation	
Total General OPS	115,037,243
Projected Interest Income	\$150,000
Projected Other Income	\$2,000
Projected ICF/SPA Admin Fee	\$150,000
Total Other Revenue	\$302,000
TOTAL GENERAL OPS	\$115,339,243
B-1 (Preliminary) Community Resource Development Plan ("CRDP") /Community Placement Plan ("CPP")	
B-2, OPS CRDP/CPP	\$575,350
B-3, OPS CRDP/CPP	
Total CRDP/CPP Regular	\$575,350
B-1 (Preliminary) Developmental Center ("DC") Closure/Ongoing	
B-2, OPS DC Closure/Ongoing Workload	\$422,280
B-3, OPS DC Closure/Ongoing Workload	
Total CPP DC Closure/Ongoing Workload	\$422,280
Family Resource Center ("FRC")	\$227,357
SDP Participant Supports	\$127,699
Services Access & Equity (Disparities)	
Language Access & Cultural	\$1,085,375
Total OPS PROJECTS	\$1,440,431
Total Operations Budget	\$117,777,304

PURCHASE OF SERVICES (POS) BUDGET SOURCES FISCAL YEAR 2025-2026	
POS (CPP-POS Regular, CRDP/CPP)	
B-1 (Preliminary) POS	\$961,763,421
B-2, POS Allocation	\$261,627,910
B-3, POS Allocation	
B-4, POS Allocation	
B-5, POS Allocation	
Total General POS Allocation	\$1,223,391,331
ADD:	
Projected ICF SPA Revenue	\$16,250,000
Total Budget, General POS	\$1,239,641,331

NORTH LOS ANGELES COUNTY REGIONAL CENTER CONSOLIDATED LINE ITEM REPORT FISCAL YEAR 2025-2026 AUGUST 2025						
	0 Annual B-2 Allocation	Net Month	Expended Y-T-D	Projected Remaining Expenses	Proj Annual Expenses	Projected Surplus/ (Deficit)
PURCHASE OF SERVICE						
POS (General)						
3.2 Out of Home	222,619,827	15,421,500	30,212,534	207,828,793	222,619,827	0
4.3 Day Programs	162,626,511	9,133,064	15,990,889	155,768,685	162,626,511	0
4.3 Habilitation Programs	8,180,907	475,273	961,934	7,694,246	8,180,907	0
5.4 Transportation	52,804,035	2,913,459	6,788,311	48,929,183	52,804,035	0
6.5 Other Services	793,300,052	71,436,944	124,658,866	740,078,130	793,300,052	0
Total POS (General):	1,239,531,331	99,380,240	178,612,534	1,160,299,037	1,239,531,331	0
CRDP & CPP						
CRDP & CPP Placements	100,000	134	134	100,000	100,000	0
CRDP & CPP Assessments	10,000	0	0	10,000	10,000	0
CRDP & CPP Start Up	0	0	0	0	0	0
Deflection CRDP & CPP	0	0	0	0	0	0
Total CRDP & CPP:	110,000	134	134	110,000	110,000	0
HCBS Compliance Funding	0	0	0	0	0	0
Total HCBS:	0	0	0	0	0	0
Total Purchase of Service:	1,239,641,331	99,380,374	178,612,667	1,160,409,037	1,239,641,331	0
OPERATIONS						
25010 Salaries/Benefits	98,217,515	6,102,312	15,234,928	82,982,587	98,217,515	0
25010 Tuition Reimbursement Program	0	0	0	0	0	0
25020 Temporary Staffing Agencies	500,000	44,685	112,155	387,845	500,000	0
25020 PRMT & CalPERS UAL Deposits	0	0	0	0	0	0
Total Salaries/Benefits:	98,717,515	6,146,997	15,347,083	83,370,432	98,717,515	0
OPERATING EXPENSE						
30010 Equipment Rental	205,204	16,467	28,950	176,254	205,204	0
30020 Equipment Maint	104,309	0	0	104,309	104,309	0
30030 Facility Rent	7,438,869	26,033	1,542,833	5,896,037	7,438,869	0
30040 Facility Maint. AV	62,691	7,284	10,151	52,541	62,691	0
30041 Facility Maint. SFV	304,453	2,465	21,237	283,217	304,453	0
30042 Facility Maint. SCV	72,085	19,473	21,107	50,977	72,085	0
30050 Communication	959,184	31,770	180,538	778,647	959,184	0
30060 General Office Exp	444,000	17,637	54,820	389,180	444,000	0
30070 Printing	63,500	18,445	18,445	45,055	63,500	0
30080 Insurance	950,636	0	900,636	50,000	950,636	0
30090 Utilities	156,430	13,942	14,235	142,195	156,430	0
30100 Data Processing	320,417	942	25,306	295,111	320,417	0
30110 Data Proc. Maint	89,238	5,495	24,297	64,942	89,238	0
30120 Interest Expense	68,556	1,677	5,184	63,372	68,556	0
30130 Bank Fees	252,004	0	1	252,003	252,004	0
30140 Legal Fees	801,000	1,300	1,300	799,701	801,000	0
30150 Board of Trustees Exp	301,174	12,395	12,894	288,280	301,174	0
30151 ARCA Dues	174,000	0	0	174,000	174,000	0
30160 Accounting Fees	109,050	0	5	109,045	109,050	0
30170 Equipment Purchases	1,946,789	16,713	98,259	1,848,530	1,946,789	0
30180 Contr/Consult-Adm	563,048	21,469	50,029	513,020	563,048	0
30220 Mileage/Travel	426,810	37,729	80,451	346,359	426,810	0
30240 General Expenses	1,664,506	37,293	117,356	1,547,150	1,664,506	0
30240 ABX2-1	141,404	0	0	141,404	141,404	0
Total Operating Expenses:	17,619,358	288,527	3,208,033	14,411,326	17,619,358	0
Total Operations:	116,336,873	6,435,524	18,555,116	97,781,757	116,336,873	0
Total Gross Budget :	1,355,978,204	105,815,898	197,167,783	1,258,190,795	1,355,978,204	0
OPS Projects:	1,440,431	0	0	1,440,431	1,440,431	0
Total Gross Budget with Projects:	1,357,418,635	105,815,898	197,167,783	1,259,631,226	1,357,418,635	0

NORTH LOS ANGELES COUNTY REGIONAL CENTER GENERAL OPERATIONS (OPS) and PURCHASE OF SERVICES (POS) LINE ITEM REPORT FISCAL YEAR 2025-2026 AUGUST 2025						
	- Annual B-2 Allocation	Net Month	Expended Y-T-D	Projected Remaining Expenses	Projected Annual Expenses	Projected Surplus / (Deficit)
PURCHASE OF SERVICE						
POS (General)						
3.2 Out of Home	222,619,827	15,421,500	30,212,534	207,828,793	222,619,827	-
4.3 Day Programs	162,626,511	9,133,064	15,990,889	155,768,685	162,626,511	-
4.3 Habilitation Programs	8,180,907	475,273	961,934	7,694,246	8,180,907	-
5.4 Transportation	52,804,035	2,913,459	6,788,311	48,929,183	52,804,035	-
6.5 Other Services	793,300,052	71,436,944	124,658,866	740,078,130	793,300,052	-
Total POS (General):	1,239,531,331	99,380,240	178,612,534	1,160,299,037	1,239,531,331	-
OPERATIONS						
25010 Salaries/Benefits	97,219,885	5,976,984	14,929,965	82,289,920	97,219,885	-
25010 Tuition Reimbursement Program	-	-	-	-	-	-
25020 Temporary Staffing Agencies	500,000	44,685	112,155	387,845	500,000	-
25020 PRMT & CalPERS UAL Deposits	-	-	-	-	-	-
Total Salaries:	97,719,885	6,021,670	15,042,120	82,677,765	97,719,885	-
OPERATING EXPENSE						
30010 Equipment Rental	205,204	16,467	28,950	176,254	205,204	-
30020 Equipment Maint	104,309	-	-	104,309	104,309	-
30030 Facility Rental	7,438,869	26,033	1,542,833	5,896,037	7,438,869	-
30040 Facility Maint. AV	62,691	7,284	10,151	52,541	62,691	-
30041 Facility Maint. SFV	304,453	2,465	21,237	283,217	304,453	-
30042 Facility Maint. SCV	72,085	19,473	21,107	50,977	72,085	-
30050 Communication	959,184	31,770	180,538	778,647	959,184	-
30060 General Office Exp	444,000	17,637	54,820	389,180	444,000	-
30070 Printing	63,500	18,445	18,445	45,055	63,500	-
30080 Insurance	950,636	-	900,636	50,000	950,636	-
30090 Utilities	156,430	13,942	14,235	142,195	156,430	-
30100 Data Processing	320,417	942	25,306	295,111	320,417	-
30110 Data Proc. Maint	89,238	5,495	24,297	64,942	89,238	-
30120 Interest Expense	68,556	1,677	5,184	63,372	68,556	-
30130 Bank Fees	252,004	-	1	252,003	252,004	-
30140 Legal Fees	801,000	1,300	1,300	799,701	801,000	-
30150 Board of Trustees Exp	301,174	12,395	12,894	288,280	301,174	-
30151 ARCA Dues	174,000	-	-	174,000	174,000	-
30160 Accounting Fees	109,050	-	5	109,045	109,050	-
30170 Equipment Purchases & Software	1,946,789	16,713	98,259	1,848,530	1,946,789	-
30180 Contr/Consult	563,048	21,469	50,029	513,020	563,048	-
30220 Mileage/Travel	426,810	37,729	80,451	346,359	426,810	-
30240 General Expenses	1,664,506	37,293	117,356	1,547,150	1,664,506	-
30240 ABX2-1 Admin	141,404	-	-	141,404	141,404	-
Total Operating Expenses:	17,619,358	288,527	3,208,033	14,411,326	17,619,358	-
Total Operations:	115,339,243	6,310,196	18,250,153	97,089,090	115,339,243	-
Gross Budget:	1,354,870,574	105,690,436	196,862,687	1,257,388,128	1,354,870,574	-
% of Budget:	1	0	0	1	1	-

NORTH LOS ANGELES COUNTY REGIONAL CENTER Community Resource Development Plan ("CRDP") & Community Placement Plan ("CPP") Line Item Report Regular CPP FISCAL YEAR 2025-2026 AUGUST 2025						
	0 Annual B-2 Allocation	Net Month	Expended Y-T-D	Projected Remaining Expenses	Projected Annual Expenses	Projected Surplus/(Deficit)
PURCHASE OF SERVICE						
CPP Regular						
CPP Placements	100,000	134	134	100,000	100,000	0
CPP Assessments	10,000	0	0	10,000	10,000	0
CPP Start Up	0	0	0	0	0	0
Deflection CPP	0	0	0	0	0	0
Total CPP Regular:	110,000	134	134	110,000	110,000	0
OPERATIONS						
25010 Salaries/Benefits	575,350	81,310	196,378	378,972	575,350	0
Total Salaries:	575,350	81,310	196,378	378,972	575,350	0
OPERATING EXPENSE						
30010 Equipment Rental	0	0	0	0	0	0
30020 Equipment Maint	0	0	0	0	0	0
30030 Facility Rental	0	0	0	0	0	0
30040 Facility Maint. AV	0	0	0	0	0	0
30041 Facility Maint. SFV	0	0	0	0	0	0
30042 Facility Maint. SCV	0	0	0	0	0	0
30050 Communication	0	0	0	0	0	0
30060 General Office Exp	0	0	0	0	0	0
30070 Printing	0	0	0	0	0	0
30080 Insurance	0	0	0	0	0	0
30090 Utilities	0	0	0	0	0	0
30100 Data Processing	0	0	0	0	0	0
30110 Data Proc. Maint	0	0	0	0	0	0
30120 Interest Expense	0	0	0	0	0	0
30130 Bank Fees	0	0	0	0	0	0
30140 Legal Fees	0	0	0	0	0	0
30150 Board of Trustees Exp	0	0	0	0	0	0
30151 ARCA Dues	0	0	0	0	0	0
30160 Accounting Fees	0	0	0	0	0	0
30170 Equipment Purchases	0	0	0	0	0	0
30180 Contr/Consult CPP	0	0	0	0	0	0
30220 Mileage/Travel	0	0	0	0	0	0
30240 General Expenses	0	0	0	0	0	0
Total Operating Expenses:	0	0	0	0	0	0
Total Operations:	575,350	81,310	196,378	378,972	575,350	0
Gross Budget:	685,350	81,443	196,512	488,972	685,350	0
% of Budget:	100.00%	11.88%	28.67%	71.35%	100.00%	0%

NORTH LOS ANGELES COUNTY REGIONAL CENTER Community Resource Development Plan ("CRDP") & Community Placement Plan ("CPP") Line Item Report Developmental Center ("DC") Closure/Ongoing Workload FISCAL YEAR 2025-2026 AUGUST 2025						
	0 Annual B-2 Allocation	Net Month	Expended Y-T-D	Projected Remaining Expenses	Projected Annual Expenses	Projected Surplus/(Deficit)
PURCHASE OF SERVICE						
CRDP/CPP						
CRDP & CPP Placements	0	0	0	0	0	0
CRDP & CPP Assessments	0			0	0	0
CRDP & CPP Start Up	0			0	0	0
Deflection CRDP & CPP	0			0	0	0
Total CRDP/CPP:	0	0	0	0	0	0
OPERATIONS						
25010 Salaries/Benefits	422,280	44,018	108,584	313,696	422,280	0
Total Salaries:	422,280	44,018	108,584	313,696	422,280	0
OPERATING EXPENSE						
30010 Equipment Rental	0	0	0	0	0	0
30020 Equipment Maint	0	0	0	0	0	0
30030 Facility Rental	0	0	0	0	0	0
30040 Facility Maint. AV	0	0	0	0	0	0
30041 Facility Maint. SFV	0	0	0	0	0	0
30042 Facility Maint. SCV	0	0	0	0	0	0
30050 Communication	0	0	0	0	0	0
30060 General Office Exp	0	0	0	0	0	0
30070 Printing	0	0	0	0	0	0
30080 Insurance	0	0	0	0	0	0
30090 Utilities	0	0	0	0	0	0
30100 Data Processing	0	0	0	0	0	0
30110 Data Proc. Maint	0	0	0	0	0	0
30120 Interest Expense	0	0	0	0	0	0
30130 Bank Fees	0	0	0	0	0	0
30140 Legal Fees	0	0	0	0	0	0
30150 Board of Trustees Exp	0	0	0	0	0	0
30151 ARCA Dues	0	0	0	0	0	0
30160 Accounting Fees	0	0	0	0	0	0
30170 Equipment Purchases	0	0	0	0	0	0
30180 Contr/Consult CPP	0	0	0	0	0	0
30220 Mileage/Travel	0	0	0	0	0	0
30240 General Expenses	0	0	0	0	0	0
Total Operating Expenses:	0	0	0	0	0	0
Total Operations:	422,280	44,018	108,584	313,696	422,280	0
Gross Budget:	422,280	44,018	108,584	313,696	422,280	0
% of Budget:	100.00%	10.42%	25.71%	74.29%	100.00%	0.00%

NORTH LOS ANGELES COUNTY REGIONAL CENTER
Operations ("OPS") Project Line Item Report
FISCAL YEAR 2025-2026
AUGUST 2025

	0 Annual B-2 Allocation	EXPENDED MONTH	EXPENDED Y-T-D	BALANCE REMAINING	PROJECTED EXPENDITURES	SURPLUS/ (DEFICIT)
Family Resource Center (" FRC ")	\$227,357	\$0	\$0	\$227,357	\$227,357	\$0
Self Determination Program (" SDP ") Participant Support	\$127,699	\$0	\$0	\$127,699	\$127,699	\$0
Language Access & Cultural Competency	\$1,085,375	\$0	\$0	\$1,085,375	\$1,085,375	\$0
TOTAL:	\$1,440,431	\$0	\$0	\$1,440,431	\$1,440,431	\$0

Family Resource Center: Family Resource Center provides services and support for families and infants and toddlers, under the age of three years, that have a developmental delay, disability, or condition that places them at risk of a disability. Services include, as specified in Government Code 95024(d)(2), parent-to-parent support, information dissemination, public awareness, and family-professional collaboration activities; and per Government Code 95001(a)94), family-to-family support to strengthen families' ability to participate in service planning.

Self Determination Program Participant Support: The SDP allows for regional center consumers and their families more freedom, control, and responsibility in choosing services, supports, and providers to help meet the objectives in their individual program plans. The SDP Participant Support is for regional centers, in collaboration with the local volunteer advisory committees, to assist selected participants in their transition to SDP.

NORTH LOS ANGELES COUNTY REGIONAL CENTER
Purchase of Services ("POS") Project Line Item Report
FISCAL YEAR 2025-2026
AUGUST 2025

	0 Annual B-2 Allocation	EXPENDED MONTH	EXPENDED Y-T-D	BALANCE REMAINING	PROJECTED EXPENDITURES	SURPLUS/ (DEFICIT)
HCBS Provider Funding for Compliance Activities	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL:	\$0	\$0	\$0	\$0	\$0	\$0

Home and Community-Based Services ("HCBS") Compliance Funding: The HCBS Rules require that programs funded through Medicaid (called Medi-Cal in California) provide individuals with disabilities full access to the benefits of community living and offer services and supports in settings that are integrated in the community. This could include opportunities to seek employment in competitive and integrated settings, control personal resources, and engage in the community to the same degree as individuals who do not receive regional center services. The HCBS rules focus on the nature and quality of the individuals' experience and not just the setting where the services are delivered.

NORTH LOS ANGELES COUNTY REGIONAL CENTER FINANCIAL REPORT-MONTHLY RECAP FISCAL YEAR 2025-2026 SEPTEMBER 2025						
BUDGET CATEGORY	Annual B-2 Allocation	Month Exp	Y-T-D Expenditures	Projected Annual Expenditures	Projected Annual Surplus/(Deficit)	Percent Under(Over) Budget
Operations						
Salaries & Benefits	\$97,719,885	\$3,622,520	\$18,664,640	\$97,719,885	\$0	0.00%
Operating Expenses	\$17,619,358	\$913,910	\$4,121,943	\$17,619,358	\$0	0.00%
Subtotal OPS General	\$115,339,243	\$4,536,429	\$22,786,582	\$115,339,243	\$0	0.00%
Salaries & Benefits - CPP Regular	\$575,350	\$47,127	\$243,505	\$575,350	\$0	0.00%
Operating Expenses - CPP Regular	\$0	\$0	\$0	\$0	\$0	0.00%
Subtotal OPS CPP Regular	\$575,350	\$47,127	\$243,505	\$575,350	\$0	0.00%
Salaries & Benefits - DC Closure/Ongoing Workload	\$422,280	\$25,980	\$134,564	\$422,280	\$0	0.00%
Operating Expenses - DC Closure/Ongoing Workload	\$0	\$0	\$0	\$0	\$0	0.00%
Subtotal OPS DC Closure/Ongoing Workload	\$422,280	\$25,980	\$134,564	\$422,280	\$0	0.00%
Family Resource Center (FRC)	\$227,357	\$0	\$0	\$227,357	\$0	0.00%
Self Determination Program (SDP) Participant Supports	\$127,699	\$0	\$0	\$127,699	\$0	0.00%
Social Recreation Projects	\$0	\$0	\$0	\$0	\$0	0.00%
Services Access & Equity (Disparities)	\$0	\$0	\$0	\$0	\$0	0.00%
Language Access & Cultural Competency	\$1,085,375	\$0	\$0	\$1,085,375	\$0	0.00%
Subtotal OPS Projects	\$1,440,431	\$0	\$0	\$1,440,431	\$0	0.00%
Total Operations:	\$117,777,304	\$4,609,536	\$23,164,652	\$117,777,304	\$0	0.00%
Purchase of Services						
Purchase of Services ("POS") (General, HCBS & ICF/SPA)	\$1,239,531,331	\$89,670,545	\$268,283,079	\$1,239,531,331	\$0	0.00%
CPP Regular and DC Closure/Ongoing Workload	\$110,000	\$6,048	\$6,182	\$110,000	\$0	0.00%
Total Purchase of Services:	\$1,239,641,331	\$89,676,593	\$268,289,261	\$1,239,641,331	\$0	0.00%
Total NLACRC Budget:	\$1,357,418,635	\$94,286,130	\$291,453,913	\$1,357,418,635	\$0	0.00%

NORTH LOS ANGELES COUNTY REGIONAL CENTER
FISCAL YEAR 2025-2026
SEPTEMBER 2025

TOTAL BUDGET SOURCES FISCAL YEAR 2025-2026	
B-1 (Preliminary) from DDS for OPS	\$108,702,069
B-2 from DDS for OPS, Projects, and CRDP/CPP	\$8,773,235
B-3 from DDS for OPS, Projects, and CRDP/CPP	
B-4 from DDS for OPS, Projects, and CRDP/CPP	
B-5 from DDS for OPS, Projects, and CRDP/CPP	
B-6 from DDS for OPS, Projects, and CRDP/CPP	
B-7 from DDS for OPS, Projects, and CRDP/CPP	
B-1 (Preliminary) from DDS for POS	\$961,763,421
B-2 from DDS for POS-CRDP/CPP/HCBSW	\$261,627,910
B-3 from DDS for POS-CRDP/CPP/HCBSW	
B-4 from DDS for POS-CRDP/CPP/HCBSW	
B-5 from DDS for POS-CRDP/CPP/HCBSW	
B-6 from DDS for POS-CRDP/CPP/HCBSW	
B-7 from DDS for POS-CRDP/CPP/HCBSW	
Subtotal - Total Budget received from DDS	\$1,340,866,635
Projected Revenue	302,000
Subtotal - Projected Revenue Operations	\$302,000
Projected ICF/SPA Transportation/Day Program Revenue	\$16,250,000
Subtotal - Projected Revenue Purchase of Services	\$16,250,000
Total Budget	\$1,357,418,635

OPERATIONS BUDGET SOURCES FISCAL YEAR 2025-2026	
GENERAL OPERATIONS (Excludes Projects, CPP Regular, CRDP/CPP)	
B-1 (Preliminary), General Operations (OPS)	\$82,364,836
Reduce Caseload Ratio for Children through Age 5 (1:40)	\$15,503,802
Reduce Other Caseload Ratios	\$10,833,431
B-2, OPS Allocation	\$6,335,174
B-3, OPS Allocation	
B-4, OPS Allocation	
B-5, OPS Allocation	
B-6, OPS Allocation	
Total General OPS	115,037,243
Projected Interest Income	\$150,000
Projected Other Income	\$2,000
Projected ICF/SPA Admin Fee	\$150,000
Total Other Revenue	\$302,000
TOTAL GENERAL OPS	\$115,339,243
B-1 (Preliminary) Community Resource Development Plan ("CRDP") /Community Placement Plan ("CPP")	
B-2, OPS CRDP/CPP	\$575,350
B-3, OPS CRDP/CPP	
Total CRDP/CPP Regular	\$575,350
B-1 (Preliminary) Developmental Center ("DC") Closure/Ongoing	
B-2, OPS DC Closure/Ongoing Workload	\$422,280
B-3, OPS DC Closure/Ongoing Workload	
Total CPP DC Closure/Ongoing Workload	\$422,280
Family Resource Center ("FRC")	\$227,357
SDP Participant Supports	\$127,699
Services Access & Equity (Disparities)	
Language Access & Cultural	\$1,085,375
Total OPS PROJECTS	\$1,440,431
Total Operations Budget	\$117,777,304

PURCHASE OF SERVICES (POS) BUDGET SOURCES FISCAL YEAR 2025-2026	
POS (CPP-POS Regular, CRDP/CPP)	
B-1 (Preliminary) POS	\$961,763,421
B-2, POS Allocation	\$261,627,910
B-3, POS Allocation	
B-4, POS Allocation	
B-5, POS Allocation	
Total General POS Allocation	\$1,223,391,331
ADD:	
Projected ICF SPA Revenue	\$16,250,000
Total Budget, General POS	\$1,239,641,331

NORTH LOS ANGELES COUNTY REGIONAL CENTER CONSOLIDATED LINE ITEM REPORT FISCAL YEAR 2025-2026 SEPTEMBER 2025						
	0 Annual B-2 Allocation	Net Month	Expended Y-T-D	Projected Remaining Expenses	Proj Annual Expenses	Projected Surplus/ (Deficit)
PURCHASE OF SERVICE						
POS (General)						
3.2 Out of Home	222,619,827	14,872,903	45,085,437	207,828,793	222,619,827	0
4.3 Day Programs	162,626,511	9,299,483	25,290,373	155,768,685	162,626,511	0
4.3 Habilitation Programs	8,180,907	630,080	1,592,014	7,694,246	8,180,907	0
5.4 Transportation	52,804,035	3,758,682	10,546,993	48,929,183	52,804,035	0
6.5 Other Services	793,300,052	61,109,397	185,768,262	740,078,130	793,300,052	0
Total POS (General):	1,239,531,331	89,670,545	268,283,079	1,160,299,037	1,239,531,331	0
CRDP & CPP						
CRDP & CPP Placements	100,000	6,048	6,182	100,000	100,000	0
CRDP & CPP Assessments	10,000	0	0	10,000	10,000	0
CRDP & CPP Start Up	0	0	0	0	0	0
Deflection CRDP & CPP	0	0	0	0	0	0
Total CRDP & CPP:	110,000	6,048	6,182	110,000	110,000	0
HCBS Compliance Funding	0	0	0	0	0	0
Total HCBS:	0	0	0	0	0	0
Total Purchase of Service:	1,239,641,331	89,676,593	268,289,261	1,160,409,037	1,239,641,331	0
OPERATIONS						
25010 Salaries/Benefits	98,217,515	3,651,625	18,886,553	79,330,962	98,217,515	0
25010 Tuition Reimbursement Program	0	0	0	0	0	0
25020 Temporary Staffing Agencies	500,000	44,002	156,157	343,843	500,000	0
25020 PRMT & CalPERS UAL Deposits	0	0	0	0	0	0
Total Salaries/Benefits:	98,717,515	3,695,626	19,042,709	79,674,805	98,717,515	0
OPERATING EXPENSE						
30010 Equipment Rental	205,204	12,029	40,979	164,225	205,204	0
30020 Equipment Maint	104,309	12,340	12,340	91,970	104,309	0
30030 Facility Rent	7,438,869	542,039	2,084,871	5,353,998	7,438,869	0
30040 Facility Maint. AV	62,691	0	10,151	52,541	62,691	0
30041 Facility Maint. SFV	304,453	2,438	23,675	280,779	304,453	0
30042 Facility Maint. SCV	72,085	201	21,308	50,776	72,085	0
30050 Communication	959,184	122,312	302,850	656,334	959,184	0
30060 General Office Exp	444,000	11,282	66,101	377,899	444,000	0
30070 Printing	63,500	0	18,445	45,055	63,500	0
30080 Insurance	950,636	0	900,636	50,000	950,636	0
30090 Utilities	156,430	17,885	32,120	124,310	156,430	0
30100 Data Processing	320,417	45,845	71,150	249,267	320,417	0
30110 Data Proc. Maint	89,238	2,671	26,968	62,271	89,238	0
30120 Interest Expense	68,556	1,625	6,809	61,747	68,556	0
30130 Bank Fees	252,004	2	4	252,000	252,004	0
30140 Legal Fees	801,000	695	1,995	799,006	801,000	0
30150 Board of Trustees Exp	301,174	4,506	17,401	283,773	301,174	0
30151 ARCA Dues	174,000	0	0	174,000	174,000	0
30160 Accounting Fees	109,050	0	5	109,045	109,050	0
30170 Equipment Purchases	1,946,789	77,378	175,637	1,771,151	1,946,789	0
30180 Contr/Consult-Adm	563,048	8,467	58,496	504,552	563,048	0
30220 Mileage/Travel	426,810	18,190	98,641	328,169	426,810	0
30240 General Expenses	1,664,506	34,006	151,362	1,513,144	1,664,506	0
30240 ABX2-1	141,404	0	0	141,404	141,404	0
Total Operating Expenses:	17,619,358	913,910	4,121,943	13,497,416	17,619,358	0
Total Operations:	116,336,873	4,609,536	23,164,652	93,172,221	116,336,873	0
Total Gross Budget :	1,355,978,204	94,286,130	291,453,913	1,253,581,259	1,355,978,204	0
OPS Projects:	1,440,431	0	0	1,440,431	1,440,431	0
Total Gross Budget with Projects:	1,357,418,635	94,286,130	291,453,913	1,255,021,690	1,357,418,635	0

NORTH LOS ANGELES COUNTY REGIONAL CENTER						
GENERAL OPERATIONS (OPS) and PURCHASE OF SERVICES (POS) LINE ITEM REPORT						
FISCAL YEAR 2025-2026						
SEPTEMBER 2025						
	- Annual B-2 Allocation	Net Month	Expended Y-T-D	Projected Remaining Expenses	Projected Annual Expenses	Projected Surplus / (Deficit)
PURCHASE OF SERVICE						
POS (General)						
3.2 Out of Home	222,619,827	14,872,903	45,085,437	207,828,793	222,619,827	-
4.3 Day Programs	162,626,511	9,299,483	25,290,373	155,768,685	162,626,511	-
4.3 Habilitation Programs	8,180,907	630,080	1,592,014	7,694,246	8,180,907	-
5.4 Transportation	52,804,035	3,758,682	10,546,993	48,929,183	52,804,035	-
6.5 Other Services	793,300,052	61,109,397	185,768,262	740,078,130	793,300,052	-
Total POS (General):	1,239,531,331	89,670,545	268,283,079	1,160,299,037	1,239,531,331	-
OPERATIONS						
25010 Salaries/Benefits	97,219,885	3,578,518	18,508,483	78,711,402	97,219,885	-
25010 Tuition Reimbursement Program	-	-	-	-	-	-
25020 Temporary Staffing Agencies	500,000	44,002	156,157	343,843	500,000	-
25020 PRMT & CalPERS UAL Deposits	-	-	-	-	-	-
Total Salaries:	97,719,885	3,622,520	18,664,640	79,055,245	97,719,885	-
OPERATING EXPENSE						
30010 Equipment Rental	205,204	12,029	40,979	164,225	205,204	-
30020 Equipment Maint	104,309	12,340	12,340	91,970	104,309	-
30030 Facility Rental	7,438,869	542,039	2,084,871	5,353,998	7,438,869	-
30040 Facility Maint. AV	62,691	-	10,151	52,541	62,691	-
30041 Facility Maint. SFV	304,453	2,438	23,675	280,779	304,453	-
30042 Facility Maint. SCV	72,085	201	21,308	50,776	72,085	-
30050 Communication	959,184	122,312	302,850	656,334	959,184	-
30060 General Office Exp	444,000	11,282	66,101	377,899	444,000	-
30070 Printing	63,500	-	18,445	45,055	63,500	-
30080 Insurance	950,636	-	900,636	50,000	950,636	-
30090 Utilities	156,430	17,885	32,120	124,310	156,430	-
30100 Data Processing	320,417	45,845	71,150	249,267	320,417	-
30110 Data Proc. Maint	89,238	2,671	26,968	62,271	89,238	-
30120 Interest Expense	68,556	1,625	6,809	61,747	68,556	-
30130 Bank Fees	252,004	2	4	252,000	252,004	-
30140 Legal Fees	801,000	695	1,995	799,006	801,000	-
30150 Board of Trustees Exp	301,174	4,506	17,401	283,773	301,174	-
30151 ARCA Dues	174,000	-	-	174,000	174,000	-
30160 Accounting Fees	109,050	-	5	109,045	109,050	-
30170 Equipment Purchases & Software	1,946,789	77,378	175,637	1,771,151	1,946,789	-
30180 Contr/Consult	563,048	8,467	58,496	504,552	563,048	-
30220 Mileage/Travel	426,810	18,190	98,641	328,169	426,810	-
30240 General Expenses	1,664,506	34,006	151,362	1,513,144	1,664,506	-
30240 ABX2-1 Admin	141,404	-	-	141,404	141,404	-
Total Operating Expenses:	17,619,358	913,910	4,121,943	13,497,416	17,619,358	-
Total Operations:	115,339,243	4,536,429	22,786,582	92,552,661	115,339,243	-
Gross Budget:	1,354,870,574	94,206,974	291,069,661	1,252,851,698	1,354,870,574	-
% of Budget:	1	0	0	1	1	-

NORTH LOS ANGELES COUNTY REGIONAL CENTER Community Resource Development Plan ("CRDP") & Community Placement Plan ("CPP") Line Item Report Regular CPP FISCAL YEAR 2025-2026 SEPTEMBER 2025						
	0 Annual B-2 Allocation	Net Month	Expended Y-T-D	Projected Remaining Expenses	Projected Annual Expenses	Projected Surplus/(Deficit)
PURCHASE OF SERVICE						
CPP Regular						
CPP Placements	100,000	6,048	6,182	100,000	100,000	0
CPP Assessments	10,000	0	0	10,000	10,000	0
CPP Start Up	0	0	0	0	0	0
Deflection CPP	0	0	0	0	0	0
Total CPP Regular:	110,000	6,048	6,182	110,000	110,000	0
OPERATIONS						
25010 Salaries/Benefits	575,350	47,127	243,505	331,845	575,350	0
Total Salaries:	575,350	47,127	243,505	331,845	575,350	0
OPERATING EXPENSE						
30010 Equipment Rental	0	0	0	0	0	0
30020 Equipment Maint	0	0	0	0	0	0
30030 Facility Rental	0	0	0	0	0	0
30040 Facility Maint. AV	0	0	0	0	0	0
30041 Facility Maint. SFV	0	0	0	0	0	0
30042 Facility Maint. SCV	0	0	0	0	0	0
30050 Communication	0	0	0	0	0	0
30060 General Office Exp	0	0	0	0	0	0
30070 Printing	0	0	0	0	0	0
30080 Insurance	0	0	0	0	0	0
30090 Utilities	0	0	0	0	0	0
30100 Data Processing	0	0	0	0	0	0
30110 Data Proc. Maint	0	0	0	0	0	0
30120 Interest Expense	0	0	0	0	0	0
30130 Bank Fees	0	0	0	0	0	0
30140 Legal Fees	0	0	0	0	0	0
30150 Board of Trustees Exp	0	0	0	0	0	0
30151 ARCA Dues	0	0	0	0	0	0
30160 Accounting Fees	0	0	0	0	0	0
30170 Equipment Purchases	0	0	0	0	0	0
30180 Contr/Consult CPP	0	0	0	0	0	0
30220 Mileage/Travel	0	0	0	0	0	0
30240 General Expenses	0	0	0	0	0	0
Total Operating Expenses:	0	0	0	0	0	0
Total Operations:	575,350	47,127	243,505	331,845	575,350	0
Gross Budget:	685,350	53,175	249,687	441,845	685,350	0
% of Budget:	100.00%	7.76%	36.43%	64.47%	100.00%	0%

NORTH LOS ANGELES COUNTY REGIONAL CENTER Community Resource Development Plan ("CRDP") & Community Placement Plan ("CPP") Line Item Report Developmental Center ("DC") Closure/Ongoing Workload FISCAL YEAR 2025-2026 SEPTEMBER 2025						
	0 Annual B-2 Allocation	Net Month	Expended Y-T-D	Projected Remaining Expenses	Projected Annual Expenses	Projected Surplus/(Deficit)
PURCHASE OF SERVICE						
CRDP/CPP						
CRDP & CPP Placements	0	0	0	0	0	0
CRDP & CPP Assessments	0			0	0	0
CRDP & CPP Start Up	0			0	0	0
Deflection CRDP & CPP	0			0	0	0
Total CRDP/CPP:	0	0	0	0	0	0
OPERATIONS						
25010 Salaries/Benefits	422,280	25,980	134,564	287,716	422,280	0
Total Salaries:	422,280	25,980	134,564	287,716	422,280	0
OPERATING EXPENSE						
30010 Equipment Rental	0	0	0	0	0	0
30020 Equipment Maint	0	0	0	0	0	0
30030 Facility Rental	0	0	0	0	0	0
30040 Facility Maint. AV	0	0	0	0	0	0
30041 Facility Maint. SFV	0	0	0	0	0	0
30042 Facility Maint. SCV	0	0	0	0	0	0
30050 Communication	0	0	0	0	0	0
30060 General Office Exp	0	0	0	0	0	0
30070 Printing	0	0	0	0	0	0
30080 Insurance	0	0	0	0	0	0
30090 Utilities	0	0	0	0	0	0
30100 Data Processing	0	0	0	0	0	0
30110 Data Proc. Maint	0	0	0	0	0	0
30120 Interest Expense	0	0	0	0	0	0
30130 Bank Fees	0	0	0	0	0	0
30140 Legal Fees	0	0	0	0	0	0
30150 Board of Trustees Exp	0	0	0	0	0	0
30151 ARCA Dues	0	0	0	0	0	0
30160 Accounting Fees	0	0	0	0	0	0
30170 Equipment Purchases	0	0	0	0	0	0
30180 Contr/Consult CPP	0	0	0	0	0	0
30220 Mileage/Travel	0	0	0	0	0	0
30240 General Expenses	0	0	0	0	0	0
Total Operating Expenses:	0	0	0	0	0	0
Total Operations:	422,280	25,980	134,564	287,716	422,280	0
Gross Budget:	422,280	25,980	134,564	287,716	422,280	0
% of Budget:	100.00%	6.15%	31.87%	68.13%	100.00%	0.00%

NORTH LOS ANGELES COUNTY REGIONAL CENTER
Operations ("OPS") Project Line Item Report
FISCAL YEAR 2025-2026
SEPTEMBER 2025

	0 Annual B-2 Allocation	EXPENDED MONTH	EXPENDED Y-T-D	BALANCE REMAINING	PROJECTED EXPENDITURES	SURPLUS/ (DEFICIT)
Family Resource Center (" FRC ")	\$227,357	\$0	\$0	\$227,357	\$227,357	\$0
Self Determination Program (" SDP ") Participant Support	\$127,699	\$0	\$0	\$127,699	\$127,699	\$0
Language Access & Cultural Competency	\$1,085,375	\$0	\$0	\$1,085,375	\$1,085,375	\$0
TOTAL:	\$1,440,431	\$0	\$0	\$1,440,431	\$1,440,431	\$0

Family Resource Center: Family Resource Center provides services and support for families and infants and toddlers, under the age of three years, that have a developmental delay, disability, or condition that places them at risk of a disability. Services include, as specified in Government Code 95024(d)(2), parent-to-parent support, information dissemination, public awareness, and family-professional collaboration activities; and per Government Code 95001(a)94), family-to-family support to strengthen families' ability to participate in service planning.

Self Determination Program Participant Support: The SDP allows for regional center consumers and their families more freedom, control, and responsibility in choosing services, supports, and providers to help meet the objectives in their individual program plans. The SDP Participant Support is for regional centers, in collaboration with the local volunteer advisory committees, to assist selected participants in their transition to SDP.

NORTH LOS ANGELES COUNTY REGIONAL CENTER
Purchase of Services ("POS") Project Line Item Report
FISCAL YEAR 2025-2026
SEPTEMBER 2025

	0 Annual B-2 Allocation	EXPENDED MONTH	EXPENDED Y-T-D	BALANCE REMAINING	PROJECTED EXPENDITURES	SURPLUS/ (DEFICIT)
HCBS Provider Funding for Compliance Activities	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL:	\$0	\$0	\$0	\$0	\$0	\$0

Home and Community-Based Services ("HCBS") Compliance Funding: The HCBS Rules require that programs funded through Medicaid (called Medi-Cal in California) provide individuals with disabilities full access to the benefits of community living and offer services and supports in settings that are integrated in the community. This could include opportunities to seek employment in competitive and integrated settings, control personal resources, and engage in the community to the same degree as individuals who do not receive regional center services. The HCBS rules focus on the nature and quality of the individuals' experience and not just the setting where the services are delivered.

North Los Angeles County Regional Center
Administrative vs. Direct Allocation Report - Consolidated
Fiscal Year 2025-2026 (July Service Month as of September 18, 2025 State Claim)

	Current Month		
Description	Administrative Operating Expenses	Direct Operating Expenses	Total Operating Expenses
Salaries & Wages	580,102.59	4,315,864.89	4,895,967.48
Benefits **	132,089.04	1,118,940.55	1,251,029.59
Subtotal Salaries & Benefits	712,191.63	5,434,805.44	6,146,997.07
Salaries & Benefits Allocation	11.6%	88.4%	100.0%
Equipment Rental	1,286.61	15,180.26	16,466.87
Equipment Maintenance	0.00	Not Allowable	0.00
Facility Rent	1,607.88	24,424.93	26,032.81
Facility Maintenance-AV	7,284.35	Not Allowable	7,284.35
Facility Maintenance-Van Nuys	2,465.00	Not Allowable	2,465.00
Facility Maintenance-SCV	19,473.18	Not Allowable	19,473.18
Communication	2,619.46	29,150.14	31,769.60
General Office Expenses	1,229.23	16,407.84	17,637.07
Printing	1,209.19	17,235.91	18,445.10
Insurance	0.00	0.00	0.00
Insurance-Deductible	0.00	0.00	0.00
Utilities-AV	1,162.49	12,779.06	13,941.55
Data Processing-Payroll Fees	941.80	Not Allowable	941.80
Data Processing-Outside Svcs	0.00	Not Allowable	0.00
Data Processing-Misc	0.00	Not Allowable	0.00
Data Processing Maint.	5,494.50	Not Allowable	5,494.50
Interest Expense	1,676.61	0.00	1,676.61
Bank Fees	0.00	0.00	0.00
Bank Fees-PRMT	0.00	0.00	0.00
Legal Fees	1,082.00	217.50	1,299.50
Legal Fees-Insurance Deductible	0.00	0.00	0.00
Brd. of Director Exp.	12,395.13	0.00	12,395.13
ARCA Dues	0.00	0.00	0.00
Accounting Fees	0.00	0.00	0.00
Equipment Purchases	0.00	0.00	0.00
Software and Licenses	0.00	0.00	0.00
Equipment - AV Loan Principle Payments	0.00	16,712.52	16,712.52
Contractor/Consultant	(17,734.09)	39,202.89	21,468.80
Contr./Consult.: FFRC Library	0.00	0.00	0.00
Contr./Consult.: CPP	0.00	0.00	0.00
Mileage	846.72	30,104.78	30,951.50
Travel	5,473.48	1,304.48	6,777.96
General Expenses	1,581.99	27,984.70	29,566.69
General Expenses-Remodel AV	0.00	0.00	0.00
General Expenses-Remodel SCV	0.00	0.00	0.00
General Expenses-Remodel SFV	655.96	7,070.26	7,726.22
ABX2-1 Admin Expenses	0.00	0.00	0.00
ARPA Social Recreation Project	0.00	0.00	0.00
Equity/Disparity Projects	0.00	0.00	0.00
CalFRESH Project	0.00	0.00	0.00
Restricted: SDP-Participants Support	0.00	0.00	0.00
Subtotal Operating Expenses	50,751.49	237,775.27	288,526.76
Operating Expenses Allocation	17.6%	82.4%	100.0%
Total Salaries & Operating Expenses	762,943.12	5,672,580.71	6,435,523.83
Salaries & Operating Exp. Allocation	11.9%	88.1%	100.0%
Project Funds: Family Resource Center	0.00	0.00	0.00
Income Not from DDS (i.e. Interest)	(652.03)	0.00	(652.03)
Total Expenses Less Other Income	762,291.09	5,672,580.71	6,434,871.80
Total Expenses Admin vs Direct Allocation	11.85%	88.15%	100.00%

YTD		
Administrative Operating Expenses	Direct Operating Expenses	Total Operating Expenses
1,655,071.37	10,541,043.90	12,196,115.27
329,751.60	2,821,216.1	3,150,967.70
1,984,822.97	13,362,260.00	15,347,082.97
12.9%	87.1%	100.0%
2,346.43	26,603.59	28,950.02
0.00	Not Allowable	0.00
82,653.24	1,460,179.44	1,542,832.68
10,150.56	Not Allowable	10,150.56
21,236.65	Not Allowable	21,236.65
21,107.18	Not Allowable	21,107.18
11,226.80	169,310.76	180,537.56
4,386.02	50,433.86	54,819.88
1,209.19	17,235.91	18,445.10
150,822.29	749,813.86	900,636.15
0.00	0.00	0.00
1,162.49	13,072.87	14,235.36
25,305.60	Not Allowable	25,305.60
0.00	Not Allowable	0.00
0.00	Not Allowable	0.00
24,296.54	Not Allowable	24,296.54
5,184.05	0.00	5,184.05
1.17	0.00	1.17
0.00	0.00	0.00
1,082.00	217.50	1,299.50
0.00	0.00	0.00
12,894.27	0.00	12,894.27
0.00	0.00	0.00
5.00	0.00	5.00
232.45	2,505.47	2,737.92
5,788.65	39,749.23	45,537.88
0.00	49,983.34	49,983.34
10,825.91	39,202.89	50,028.80
0.00	0.00	0.00
0.00	0.00	0.00
2,457.01	69,642.52	72,099.53
6,889.05	1,462.49	8,351.54
8,583.78	101,046.36	109,630.14
0.00	0.00	0.00
0.00	0.00	0.00
655.96	7,070.26	7,726.22
0.00	0.00	0.00
0.00	0.00	0.00
0.00	0.00	0.00
0.00	0.00	0.00
0.00	0.00	0.00
410,502.29	2,797,530.35	3,208,032.64
12.8%	87.2%	100.0%
2,395,325.26	16,159,790.35	18,555,115.61
12.9%	87.1%	100.0%
0.00	0.00	0.00
(1,437.34)	0.00	(1,437.34)
2,393,887.92	16,159,790.35	18,553,678.27
12.9%	87.1%	100.0%

North Los Angeles County Regional Center
Administrative vs. Direct Allocation Report - Consolidated
Fiscal Year 2025-2026 (July Service Month as of October 16, 2025 State Claim)

	Current Month		
Description	Administrative Operating Expenses	Direct Operating Expenses	Total Operating Expenses
Salaries & Wages	332,320.66	2,193,493.61	2,525,814.27
Benefits **	134,249.10	1,035,563.06	1,169,812.16
Subtotal Salaries & Benefits	466,569.76	3,229,056.67	3,695,626.43
Salaries & Benefits Allocation	12.6%	87.4%	100.0%
Equipment Rental	1,021.27	11,007.81	12,029.08
Equipment Maintenance	12,339.60	Not Allowable	12,339.60
Facility Rent	29,905.23	512,133.30	542,038.53
Facility Maintenance-AV	0.00	Not Allowable	0.00
Facility Maintenance-Van Nuys	2,437.98	Not Allowable	2,437.98
Facility Maintenance-SCV	200.99	Not Allowable	200.99
Communication	8,237.38	114,075.09	122,312.47
General Office Expenses	843.70	10,437.86	11,281.56
Printing	0.00	0.00	0.00
Insurance	0.00	0.00	0.00
Insurance-Deductible	0.00	0.00	0.00
Utilities-AV	1,491.28	16,393.26	17,884.54
Data Processing-Payroll Fees	45,844.64	Not Allowable	45,844.64
Data Processing-Outside Svcs	0.00	Not Allowable	0.00
Data Processing-Misc	0.00	Not Allowable	0.00
Data Processing Maint.	2,670.97	Not Allowable	2,670.97
Interest Expense	1,624.99	0.00	1,624.99
Bank Fees	2.34	0.00	2.34
Bank Fees-PRMT	0.00	0.00	0.00
Legal Fees	196.72	498.28	695.00
Legal Fees-Insurance Deductible	0.00	0.00	0.00
Brd. of Director Exp.	4,506.29	0.00	4,506.29
ARCA Dues	0.00	0.00	0.00
Accounting Fees	0.00	0.00	0.00
Equipment Purchases	0.00	0.00	0.00
Software and Licenses	5,146.14	55,468.06	60,614.20
Equipment - AV Loan Principle Payments	0.00	16,764.14	16,764.14
Contractor/Consultant	3,910.10	4,557.20	8,467.30
Contr./Consult.: FFRC Library	0.00	0.00	0.00
Contr./Consult.: CPP	0.00	0.00	0.00
Mileage	335.30	15,806.43	16,141.73
Travel	496.94	1,551.04	2,047.98
General Expenses	5,701.72	28,303.82	34,005.54
General Expenses-Remodel AV	0.00	0.00	0.00
General Expenses-Remodel SCV	0.00	0.00	0.00
General Expenses-Remodel SFV	0.00	0.00	0.00
ABX2-1 Admin Expenses	0.00	0.00	0.00
ARPA Social Recreation Project	0.00	0.00	0.00
Equity/Disparity Projects	0.00	0.00	0.00
CalFRESH Project	0.00	0.00	0.00
Restricted: SDP-Participants Support	0.00	0.00	0.00
Subtotal Operating Expenses	126,913.58	786,996.29	913,909.87
Operating Expenses Allocation	13.9%	86.1%	100.0%
Total Salaries & Operating Expenses	593,483.34	4,016,052.96	4,609,536.30
Salaries & Operating Exp. Allocation	12.9%	87.1%	100.0%
Project Funds: Family Resource Center	0.00	0.00	0.00
Income Not from DDS (i.e. Interest)	(4,371.86)	0.00	(4,371.86)
Total Expenses Less Other Income	589,111.48	4,016,052.96	4,605,164.44
Total Expenses Admin vs Direct Allocation	12.79%	87.21%	100.00%

YTD		
Administrative Operating Expenses	Direct Operating Expenses	Total Operating Expenses
1,987,392.03	12,734,537.51	14,721,929.54
464,000.70	3,856,779.2	4,320,779.86
2,451,392.73	16,591,316.67	19,042,709.40
12.9%	87.1%	100.0%
3,367.70	37,611.40	40,979.10
12,339.60	Not Allowable	12,339.60
112,558.47	1,972,312.74	2,084,871.21
10,150.56	Not Allowable	10,150.56
23,674.63	Not Allowable	23,674.63
21,308.17	Not Allowable	21,308.17
19,464.18	283,385.85	302,850.03
5,229.72	60,871.72	66,101.44
1,209.19	17,235.91	18,445.10
150,822.29	749,813.86	900,636.15
0.00	0.00	0.00
2,653.77	29,466.13	32,119.90
71,150.24	Not Allowable	71,150.24
0.00	Not Allowable	0.00
0.00	Not Allowable	0.00
26,967.51	Not Allowable	26,967.51
6,809.04	0.00	6,809.04
3.51	0.00	3.51
0.00	0.00	0.00
1,278.72	715.78	1,994.50
0.00	0.00	0.00
17,400.56	0.00	17,400.56
0.00	0.00	0.00
5.00	0.00	5.00
232.45	2,505.47	2,737.92
10,934.79	95,217.29	106,152.08
0.00	66,747.48	66,747.48
14,736.01	43,760.09	58,496.10
0.00	0.00	0.00
0.00	0.00	0.00
2,792.31	85,448.95	88,241.26
7,385.99	3,013.53	10,399.52
14,285.50	129,350.18	143,635.68
0.00	0.00	0.00
0.00	0.00	0.00
655.96	7,070.26	7,726.22
0.00	0.00	0.00
0.00	0.00	0.00
0.00	0.00	0.00
0.00	0.00	0.00
537,415.87	3,584,526.64	4,121,942.51
13.0%	87.0%	100.0%
2,988,808.60	20,175,843.31	23,164,651.91
12.9%	87.1%	100.0%
0.00	0.00	0.00
(5,809.20)	0.00	(5,809.20)
2,982,999.40	20,175,843.31	23,158,842.71
12.9%	87.1%	100.0%

Summary of Vendors with Outstanding Authorization Issues

**Vendors with Outstanding Authorization Issues
As of August 31, 2025**

Fiscal Year	Unique Vendor	No. of O/S Auth's
Prior to FY22	3	3
FY22	2	1
FY23	5	7
FY24	2	2
FY25	20	29
FY26	3	3
	35	45

Change from August 31, 2025 to September 30, 2025

New Vendors	New Auths	Resolved Vendors	Resolved Auths
0	0	-2	0
-1	-1	-1	0
-2	-3	0	0
0	-1	0	0
4	8	-1	-1
4	2	0	0
5	5	-4	-1

**Vendors with Outstanding Authorization Issues
As of September 30, 2025**

Fiscal Yr	Unique Vendor Numbers	No. of O/S Auth's
Prior to FY22	1	3
FY22	0	0
FY23	3	4
FY24	2	1
FY25	23	36
FY26	7	5
	36	49

Summary of Vendors with Outstanding Authorization Issues

**Vendors with Outstanding Authorization Issues
As of September 30, 2025**

Fiscal Year	Unique Vendor	No. of O/S Auth's
Prior to FY22	1	3
FY22	0	0
FY23	3	4
FY24	2	1
FY25	23	36
FY26	7	5
	36	49

Change from September 30, 2025 to October 31, 2025

New Vendors	New Auths	Resolved Vendors	Resolved Auths
0	0	0	0
0	0	0	0
0	0	0	0
0	0	-1	0
0	0	-5	-3
1	0	-2	0
1	0	-8	-3

**Vendors with Outstanding Authorization Issues
As of October 31, 2025**

Fiscal Yr	Unique Vendor Numbers	No. of O/S Auth's
Prior to FY22	1	3
FY22	0	0
FY23	3	4
FY24	1	1
FY25	18	33
FY26	6	5
	29	46

Trustee Service Fees by Quarter for Post-Retirement Medical Trust
Fiscal Year 2025-2026

A	B	C	D	E	F
Description of Fees	Actual 7/1/2025-9/30/2025	Actual 10/1/2025-12/31/2025	Actual 1/1/2026-3/31/2026	Actual 4/1/2026-6/30/2026	Actual Total Fees FY 2025-2026
Base Fee	\$ -				\$ -
Adjustment to Meet Minimum Base Fee	\$ -				\$ -
Total Ongoing Flat Fee	\$ -	\$ -	\$ -	\$ -	\$ -
Trustee/Custody Fee first \$1 Million @ \$0.005	\$ 1,250.00				\$ 1,250.00
Trustee/Custody Fee next \$4 Million @ \$0.002	\$ 2,000.00				\$ 2,000.00
Trustee/Custody Fee next \$20 Million @ \$0.001	\$ 5,000.00				\$ 5,000.00
Trustee/Custody Fee next \$20 Million @ \$0.0005	\$ 2,686.83				\$ 2,686.83
Total Ongoing Fees	\$ 10,936.83	\$ -	\$ -	\$ -	\$ 10,936.83
Fiduciary Return Fee/Grantor's Tax Letter Preparation	\$ -				\$ -
Transaction Fees	\$ -				\$ -
Total One-Time Fees	\$ -	\$ -	\$ -	\$ -	\$ -
Total Bank Fees (US Bank)	\$ 10,936.83	\$ -	\$ -	\$ -	\$ 10,936.83
Investment Management Fee on Balance @ \$0.0035					\$ -
Total Investment Management Fee (Highmark)	\$ -	\$ -	\$ -	\$ -	\$ -
Total Fees	\$ 10,936.83	\$ -	\$ -	\$ -	\$ 10,936.83
Market Value of PRMT/Trustee/Custody Fees	\$ 46,494,615.18				\$ 46,494,615.18
Market Value of PRMT	\$ 46,494,615.18	\$ -	\$ -	\$ -	\$ 46,494,615.18
Market Value of Investment Management Fees					\$ -
Market Value of Investments	\$ -	\$ -	\$ -	\$ -	\$ -
Percent Fees to Market Value	0.02%				0.02%

Explanation of Post-Retirement Medical Trust Fees

Description	Explanation of Fees	How Calculated
Set Up Fee	One time initial fee upon acceptance of relationship	\$250.00 minimum at account set up
Base Fee	Fee Charged per each Account	\$250.00 per year or \$62.50 per quarter
Minimum Base Fee	Minimum Fee Charged per each Plan is \$500.00. Since NLACRC is only paying \$250.00 because it has just one account, NLACRC is charged an additional \$250.00 (\$500 minimum charge less \$250 for one account)	\$250.00 per year or \$62.50 per quarter
Investment Management Fees	All investments, non-proprietary USBank funds, are subject to investment management fees. Investment management fees are calculated on the market value of the assets held in the account. Investment management fees do not apply to USBank proprietary funds. (Highmark Funds are USBank proprietary funds.)	.35% of the funds not managed by USBank
Trustee/Custody Fees	Fees charged based on the market value of the assets held in the account for the trustee/custodian services provided by USBank.	.40% on the first \$1,000,000 or (0.0040)** .20% on the next \$4,000,000 or (0.0020) .10% on the next \$20,000,000 or (0.0010) .05% on all over \$25,000,000 or (0.0005) ** Increases to .50% on the first \$1,000,000 or (0.0050) if there are no USBank proprietary funds.
Participant Loans	Fees charged for participant loans.	Not applicable. Loans are not allowed.
Benefit Payments & check	Fees charged for benefit payments made to participants	Single disbursement \$10.00 each

Explanation of Post-Retirement Medical Trust Fees

Description	Explanation of Fees	How Calculated
issuance	or beneficiaries.	Recurring periodic disbursement to same individual \$2.00 each
Investment Transactions	Fees charged for the purchase, sale, transfer, or reorganization items, including but not limited to mergers, full and partial calls, conversions, exchanges, and tender/purchase offers.	Not applicable.
Insurance Policies	Fees charged for insurance contract investments.	Not applicable. There are no insurance contracts investments in the trust.
Mortgage/Trust Deed Investments	Fees charged for any mortgage/trust deed investments.	Not applicable. There are no such type of investments in the trust.
Extraordinary Fees	Other services performed by the trustee/custodian not specifically contemplated by the parties at the inception of the account shall, upon mutual consent, be subject to extraordinary fees based upon the time and services rendered in performing services.	Examples, include but are not limited to, out-of-pocket expenses; and class action processing fees equal to 6% of the recovered funds.
Late Fees	If the account cannot be charged for fees after thirty (30) days, the fees not paid will be subject to a late charge.	1% per month on the unpaid balance

Trustee Service Fees by Quarter for CalPERS Unfunded Trust ("UAL")
Fiscal Year 2025-2026

A	B	C	D	E	F
Description of Fees	Actual 7/1/2025-9/30/2025	Actual 10/1/2025-12/31/2025	Actual 1/1/2026-3/31/2026	Actual 4/1/2026-6/30/2026	Actual Total Fees FY 2025-2026
Base Fee	\$ -				\$ -
Adjustment to Meet Minimum Base Fee	\$ -				\$ -
Total Base Fees	\$ -	\$ -	\$ -	\$ -	\$ -
Trustee/Custody Fee first \$1 Million @ \$0.005	\$ 1,250.00				\$ 1,250.00
Trustee/Custody Fee next \$4 Million @ \$0.002	\$ 2,000.00				\$ 2,000.00
Trustee/Custody Fee next \$20 Million @ \$0.001	\$ 1,330.42				\$ 1,330.42
Trustee/Custody Fee next \$20 Million @ \$0.0005					\$ -
Total Trustee Fees	\$ 4,580.42	\$ -	\$ -	\$ -	\$ 4,580.42
Fiduciary Return Fee/Grantor's Tax Letter Preparation	\$ -				\$ -
Wire Fees (Payments to CalPERS)	\$ -				\$ -
Outgoing ACH Non-USB	\$ -				
Total One-Time Fees/Credits	\$ -	\$ -	\$ -	\$ -	\$ -
Total US Bank Fees	\$ 4,580.42	\$ -	\$ -	\$ -	\$ 4,580.42
Investment Management Fee on Balance @ \$0.0035					\$ -
Total Investment Management Fees (Highmark/PFM)	\$ -	\$ -	\$ -	\$ -	\$ -
Total Fees	\$ 4,580.42	\$ -	\$ -	\$ -	\$ 4,580.42
Market Value of UAL/Trustee/Custody Fees	\$ 10,321,696				\$ 10,321,696
Market Value of UAL Trust	\$ 10,321,696	\$ -	\$ -	\$ -	\$ 10,321,696
Market Value of UAL/Investment Management Fees					\$ -
Market Value of Investments	\$ -	\$ -	\$ -	\$ -	\$ -
Percent Fees to Market Value	0.04%				

Explanation of CalPERS Unfunded Trust ("UAL")

Description	Explanation of Fees	How Calculated
Set Up Fee	One time initial fee upon acceptance of relationship	\$250.00 minimum at account set up
Base Fee	Fee Charged per each Account	\$250.00 per year or \$62.50 per quarter
Minimum Base Fee	Minimum Fee Charged per each Plan is \$500.00. Since NLACRC is only paying \$250.00 because it has just one account, NLACRC is charged an additional \$250.00 (\$500 minimum charge less \$250 for one account)	\$250.00 per year or \$62.50 per quarter
Investment Management Fees	All investments, non-proprietary USBank funds, are subject to investment management fees. Investment management fees are calculated on the market value of the assets held in the account. Investment management fees do not apply to USBank proprietary funds. (Highmark Funds are USBank proprietary funds.)	.35% of the funds not managed by USBank
Trustee/Custody Fees	Fees charged based on the market value of the assets held in the account for the trustee/custodian services provided by USBank.	.50% on the first \$1,000,000 or (0.0040)** .20% on the next \$4,000,000 or (0.0020) .10% on the next \$20,000,000 or (0.0010) .05% on all over \$25,000,000 or (0.0005) ** Increases from .40% to .50% on the first \$1,000,000 or (0.0050) if there are no USBank proprietary funds.
Participant Loans	Fees charged for participant loans.	Not applicable. Loans are not allowed.

Explanation of CalPERS Unfunded Trust ("UAL")

Description	Explanation of Fees	How Calculated
Benefit Payments & check issuance	Fees charged for benefit payments made to participants or beneficiaries.	Single disbursement \$10.00 each Recurring periodic disbursement to same individual \$2.00 each
Investment Transactions	Fees charged for the purchase, sale, transfer, or reorganization items, including but not limited to mergers, full and partial calls, conversions, exchanges, and tender/purchase offers.	Not applicable.
Insurance Policies	Fees charged for insurance contract investments.	Not applicable. There are no insurance contracts investments in the trust.
Mortgage/Trust Deed Investments	Fees charged for any mortgage/trust deed investments.	Not applicable. There are no such type of investments in the trust.
Extraordinary Fees	Other services performed by the trustee/custodian not specifically contemplated by the parties at the inception of the account shall, upon mutual consent, be subject to extraordinary fees based upon the time and services rendered in performing services.	Examples, include but are not limited to, out-of-pocket expenses; and class action processing fees equal to 6% of the recovered funds.
Late Fees	If the account cannot be charged for fees after thirty (30) days, the fees not paid will be subject to a late charge.	1% per month on the unpaid balance

North Los Angeles County Regional Center

FY26

Quarterly Human Resources Report

Quarter FY25	Hold	New Hires	Promotions	Separations	Turnover Rate
1st Quarter	10	50	16	39	4.36%
2nd Quarter	0	0	0	0	0.00%
3rd Quarter	0	0	0	0	0.00%
4th Quarter	0	0	0	0	0.00%

Total	10	50	16	39	4.36%
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Quarter FY25	Separation Reasons	Totals
Jul - Sep	Retire	6
	School	0
	Relocation	0
	Personal	24
	Other	9
Oct - Dec	Retire	0
	School	0
	Relocation	0
	Personal	0
	Other	0
Jan - Mar	Retire	0
	School	0
	Relocation	0
	Personal	0
	Other	0
	Retire	0

Apr - Jun	School	0
	Relocation	0
	Personal	0
	Other	0



Time Period: 9/16/2025 - 10/15/2025											
Date Complaint Received	Complainant Type	Investigation Case No.	Date Acknowledgment Sent to Complainant	Entity That is Target of Complaint	Nature of Complaint	Investigation Allegation Details	Investigation Results	Corrective Action Taken (if applicable)	Date Complaint Closed	Complaint Investigation Duration (in Days)	Submitted/Logged by
7/1/2025	Anonymous/Unknown	DDS 25-063001; 2025-UWB-02	N/A	Service Provider - SLS	Fradulent billing practices; Staff and consumer boundary concerns; Staffing not being provided; Clients Rights Violation	1. Staff has been billing for services that are not provided to consumer and has been using fraudulent documentation (i.e., timesheets). 2. Consumer lives at staff's private residence in Chatsworth 3. Consumer has not been receiving 24-hour supervision or care 4. Staff has been neglecting and mistreating consumer for the past 4 years	1. Deferred to accounting 2. Unsubstantiated 3. Deferred to accounting 4. Unsubstantiated	Plan for Improvement 8/22/2025	8/22/2025 * Reopened 9/19/2025	53	Arshalous Garlanian, Community Services Director
7/9/2025	Community Member	DDS 25-070801; 2025-SPWB-11	N/A	Service Provider - ADC	Client's Rights Violation; Lack of supervision; Health & Safety; Failure to report incidents; Staffing policies and protocols.	1. Individuals served are treated poorly by the program director and staff. Examples include: -Individuals are yelled at, called names, harassed, and verbally and physically abused. -Individuals are excluded from group activities/socializing with other individuals served. -Staff are leaving individuals unattended while using their cellphones and/or when individuals are upset, not ensuring the individuals are safe, and not considering the individuals' wants, needs, and goals. -Individuals are being provoked, potentially resulting in aggressive behaviors. 2. Incidents are ignored by this provider and are not reported. 3. Staff are attempting to have client(s) removed from the program. 4. Staff use their cellphones (i.e., text messaging, video calling) while driving individuals and other staff in the company van. 5. Staff prohibit individuals from making purchases. 6. Staff cover the deficiencies within the program to prevent licensing from observing what is occurring. 7. Staff prevented a client from entering the company van to be taken home (names not provided). 8. Staff are inappropriately holding individuals and mocking them. 9. Staff did not report an incident where an individual had a seizure and fell on the ground. 10. The provider is not using funds towards the clients' activities and is profiting from selling soda to individuals in the program 11. Company vans are dirty, have broken parts, including seat belts, and the provider will not repair the vehicles. 12. Former staff who are prohibited from being near the program have been seen nearby.	1. Unsubstantiated 2. Unsubstantiated 3. Unsubstantiated 4. Unsubstantiated 5. Inconclusive 6. Unsubstantiated 7. Unsubstantiated 8. Unsubstantiated 9. Unsubstantiated 10. Unsubstantiated 11. Substantiated 12. Unsubstantiated	n/a	8/12/2025 ** Reopened 8/25/2025	35	Arshalous Garlanian, Community Services Director
8/25/2025	Community Member	DDS 25-070801; 2025-SPWB-11	N/A	Service Provider - ADC	Client's Rights Violation; Lack of supervision; Health & Safety; Failure to report incidents; Staffing policies and protocols.	1. Allegations stated in the anonymous letter occurred. 2. Staff were rude to participants.	1. Unsubstantiated 2. Inconclusive **Additional allegations to complaint DDS 25-070801		9/25/2025	32	Arshalous Garlanian, Community Services Director
7/10/2025	Anonymous/Unknown	2025-UWB-03	N/A	Service Provider - Specplz Residential	Client's Rights Violation; Failure to report.	Complainant alleges: 1. The house administrator verbally abused resident. 2. The incident was reported to upper management, but no action was taken to address it.	1. The house administrator verbally abused resident. - <i>Unsubstantiated</i> 2. The incident was reported to upper management, but no action was taken to address it. - <i>Unsubstantiated</i>	Letter Sent	8/25/2025	47	Arshalous Garlanian, Community Services Director
7/18/2025	Anonymous/Unknown	DDS 25-062602; amended to 2025 -EWB - 05	N/A	NLACRC Employee(s)	Fiscal malfeasance; violation of Board/regional center policy	Complainant alleges: 1. The combined contract totals for two I.T. consultants exceeded \$600,000 annually in Fiscal Years 2021-22, 2022-23, and 2023-24. However, the contracts were intentionally split to evade review by the NLACRC Board of Trustees (Board). 2. The contracts were presented to the Board for approval without the appropriate parties disclosing the cumulative financial and functional impact, compromising fiduciary responsibility and public trust.	Complainant alleges: 1. The combined contract totals for two I.T. consultants exceeded \$600,000 annually in Fiscal Years 2021-22, 2022-23, and 2023-24. However, the contracts were intentionally split to evade review by the NLACRC Board of Trustees (Board). 2. The contracts were presented to the Board for approval without the appropriate parties disclosing the cumulative financial and functional impact, compromising fiduciary responsibility and public trust.	Pending Direction - Submitted Responses to DDS on 8/18/2025 , 09/02/2025, and 09/04/2025			Betsy Monahan, HR Director
7/22/2025	Anonymous/Unknown	DDS 24-110801 re-opened: new information	N/A	NLACRC Employee	Alleged sexual harassment (hostile work environment)	Original complaint alleges: 1. NLACRC Management individual is intimidating, bullying, harassing and sexually harassing NLACRC staff. New allegation: 2. Type 4 Workplace Violence perpetrator allegedly verbally, digitally and physically harassed NLACRC staff member due to improper relationship/association with NLACRC Management individual.	Open	Open			Betsy Monahan, HR Director
9/3/2025	Community Member	2025-SPWB-13	9/3/2025	Service Provider - Residential (915)	Unapproved behavioral restraint; Staff not cleared or associated by CCL; Licensee falsifies personnel records; Lack of supervision due to staff sleeping during NOC shift; Residents needs are not met.	Complainant alleges: 1. Staff chemically restrained a client. 2. Uncleared adults are working at the facility. 3. Licensee falsifies personnel records. 4. Residents are not adequately supervised due to staff sleeping during the overnight shift. 5. Licensee does not ensure that the needs of the residents in care are met.	Open CCL Lead	Open			Venus Rodriguez Khorasani Community Services Manager
9/10/2025	Service Provider	2025-SPWB-12	9/10/2025	Service Provider - TBD	Alleged Client Safety and Well-being Endangerment - Delayed Response Alleged Inaccurate Incident Reporting Alleged Insufficient Staffing and Inaccurate Staffing Reports	Complainant alleges: 1. Service Provider delayed medical emergency response for a served individual. 2. Service Provider did not accurately report the emergency incident details in their reporting. 3. Service Provider lacks the sufficient staffing required. 4. Service Provider is inaccurately reporting staffing levels.	1. Substantiated 2. Substantiated 3. Substantiated 4. Substantiated	CAP 10/10/2025	10/10/2025	31	Betsy Monahan, HR Director



9/19/2025	Anonymous/Unknown	DDS 25-063001; 2025-UWB-02	N/A	Service Provider - SLS	Fraudulent billing practices; Staff and consumer boundary concerns; Staffing not being provided; Clients Rights Violation	1. Staff hired do not actually provide services. Identity is used to fraudulently bill for services that are not provided. 2. Vendor tells parents to request respite services from NLACRC and will bill for services that are not provided. Money is split between staff,, parents, and staff. Agency does not provide respite. 3. Staff locks Consumer's refrigerator and restricts access to food. 4. Staff is verbally and physically abusive towards consumer. 5. Staff creates an unsafe/ destructive environment for Consumer. 6. Staff takes control of Consumer's SSI checks and keeps money from him.	1. Deferred to accounting 2. Unsubstantiated 3. Unsubstantiated 4. Unsubstantiated 5. Substantiated 6. Unsubstantiated *Additional allegations to complaint DDS 25-063001	Plan for Improvement 8/22/2025	10/14/2025	26	Arshalous Gartanian, Community Services Director
10/1/2025	Anonymous/Unknown	2025-SPWB-14	N/A	Service Provider - SLS	Failure to adhere to state and federal requirements as a business and non-profit	1. Operating illegally . 2. Suspended by the Department of Justice for failing to file taxes and to complete a required audit of their financial records for several years. 3. The Internal Revenue Service has revoked agency's non-profit status for failing to file their federal taxes for more than three consecutive years.	1. Unsubstantiated 2. Unsubstantiated 3. Unsubstantiated		10/6/2025	6	Arshalous Gartanian, Community Services Director



North Los Angeles County Regional Center
Director's Report
November 2025

1. NLACRC Spotlight:

A. Self-Determination Program (SDP) Capacity Building

- i. Three additional Self-Determination Program Lead Service Coordinators were hired, bringing the total to 12 Leads: four in Antelope Valley, five in San Fernando Valley, and three in Santa Clarita Valley.
- ii. Two Associate Service Coordinators have begun a pilot supporting San Fernando Valley School Age units with processing social recreation requests.

B. Housing and Resource Development

- i. The Resource Development Unit received approval from the Department for NLACRC's first multi-family housing project, which will include 11 dedicated low-income housing units for individuals served.

2. Department Developmental Services (DDS) Updates:

A. Behavior Management Day Programs (Service Code 532)

- i. DDS met with statewide provider groups to review expectations for behavior management day programs.
- ii. The required behavior management consultant does not need to be a Board Certified Behavior Analyst or a vendor under Service Code 620; however, the consultant must be in good standing with the appropriate licensing or certification board.
- iii. Required consultation hours may be used for direct or indirect support, and the number of required hours is based on total program use, including adjustments for people who attend part-time.
- iv. DDS is exploring whether providers can be vendored for both behavior management day services and regular day services to support people with a wider range of needs.

B. In-Home Supportive Services and Data Sharing Roll-Out

- i. The Department of Developmental Services is finalizing new messaging about information sharing between state departments.
- ii. A shorter version will be provided for service coordinators to share with families, focusing on coordination and reducing paperwork.
- iii. The next planned data-sharing effort involves the CalFresh program to ensure that people served by regional centers are recognized as exempt from work requirements.

C. Expected Changes to the Self-Determination Program

- i. Upcoming guidance is expected to include updates on how individual budgets are built, how cost-effectiveness is defined, standards for financial management services, and agreements outlining expectations for both providers and individuals.
- ii. The Department of Developmental Services and the State Council on Developmental Disabilities are updating the orientation for the Self-Determination Program. The new orientation is expected to launch in January and will be required statewide. It will be offered in two four-hour sessions.

3. Center Updates:

A. Recruitment:

- i. Total # positions filled: 916
 - 1. Total # authorized positions: 1031
- ii. November New Hires
 - 1. 1st Cycle (11/3/2025): 10 confirmed
 - 2. 2nd Cycle (11/17/2025): 5 confirmed

B. Consumer Statistics:

- i. Total Served: 40,897
 - 1. Early Start: 5,055
 - 2. Lanterman: 33,085
- ii. Breakdown of all three valleys:
 - 1. AV (Early Start & Lanterman): 9,593
 - 2. SCV (Early Start & Lanterman): 4,492
 - 3. SFV (Early Start & Lanterman): 24,055
- iii. Intake all three valleys: 951 & Early Start Intake: 458
- iv. All other categories not captured in Early Start, Lanterman, and Intake, such as Provisional, Enhanced, Specialized, and other which would total: 1,348

4. Upcoming Disability Organization Events/Activities

- A. Disability Rights California's next board meeting—November 21, 2025

FY 2025-26	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-25	Jun-25	Total Absences	Total Hours
Executive Finance Committee	Special			Dark		Dark						Dark		
Sharmila Brunjes	P	P	P											4.75
Juan Hernandez	P	P	P										0	4.75
Anna Hurst	P	P	P										0	4.75
Curtis Wang		P	P										0	4.25
Leticia Garcia	P	P	P										0	4.75
Jacquie Colton			P										0	1.25
Jason Taketa			P										0	1.25
Laura Monge			Ab										1	0.00

Meeting Time 0.5 3.00 1.25

4.75

P = Present Ab = Absent

Attendance Policy: In the event a Trustee shall be absent from three (3) consecutive regularly-scheduled Board meetings or from three (3) consecutive meetings of any one or more committees on which he or she may be serving, or shall be absent from five (5) regularly-scheduled Board meetings or from five (5) meetings of any one or more Committees on which he or she may be serving during any twelve (12) month period, then the Trustee shall, without any notice or further action required of the Board, be automatically deemed to have resigned from the Board effective immediately. The secretary of the Board shall mail notice of each Trustee's absences during the preceding twelve (12) month period to each Board member following each regularly-scheduled Board meeting. (policy adopted 2-10-99)